Registered number: 10000772

PGL PENSION SCHEME REPORT AND FINANCIAL STATEMENTS YEAR ENDED 30 JUNE 2021



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TRUSTEE AND ITS ADVISERS YEAR ENDED 30 JUNE 2021

PGL Pension Trustee Limited **Trustee**

K Jones (Chairman) **Company Appointed Directors**

G Felston

S Jefford (resigned 24 July 2020) S Thompson (appointed 24 July 2020)

Member-Nominated Directors A Roffey-Jones

C Dennis S Harris T McIntosh

Principal Employers Pearl Group Holdings (No.1.) Limited

Pearl Group Management Services Limited

Secretary to the Trustee J Flinders

Aon Solutions UK Limited

Actuary (DB Section) P Crocker, FIA

Aon Solutions UK Limited

Administrator Aon Solutions UK Limited

Independent Auditors PricewaterhouseCoopers LLP

Bankers Bank of Scotland

Barclays Bank plc

Investment Adviser Aon Solutions UK Limited ('Aon')

Investment Manager (DB Section) Insight Investment Funds Management ('Insight')

Investment Manager (DC Section) Aon Investments Limited ('AIL')

AVC Providers (DB Section) Phoenix Life Limited ('Phoenix')

Phoenix Mutual ('PM')

Insurance Providers (annuity)

(DB Section)

Alba Life

Phoenix Life Limited

Aviva Life & Pensions UK Limited (terminated 30 June 2020) **Death-in-Service Providers (DC Section)**

UNUM Limited (terminated 30 June 2020)

Legal Adviser Gowling WLG

Contact Details The PGL Pension Scheme Administrator

Aon Solutions UK Limited

Colmore Gate 2 Colmore Row Birmingham **B3 2QD**

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TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Introduction

The Trustee of PGL Pension Scheme (the 'Scheme') is pleased to present the annual report together with the audited financial statements for the year ended 30 June 2021.

Constitution and management

The Scheme is a Hybrid scheme comprising of Defined Benefit ('DB') and Defined Contribution ('DC') sections. The Scheme is governed by a Trust Deed, as amended from time to time, and is administered by Aon Solutions UK Limited in accordance with the establishing document and Rules solely for the benefit of its members and other beneficiaries.

The Trustee Directors are shown on page 1.

Members of the DB Section were contracted out of the State Second Pension ('S2P') under a certificate issued by the HM Revenue & Customs National Insurance Contributions Office. The DB Section closed to future accrual on 30 June 2011.

The Trustee of the Scheme is PGL Pension Trustee Limited. This Trustee Company was incorporated on 12 June 2009 and the Memorandum and Articles of Association for the Company are dated 12 June 2009.

Under the Trust Deed and Rules of the Scheme, the Trustee is appointed and removed by the Principal Employers, subject to the Member- Nominated arrangements.

The power of appointing and removing the Trustee Directors is contained in the Articles of Association of PGL Pension Trustee Limited, subject to the Member-Nominated arrangements.

In accordance with The Pensions Act 2004, at least one third of the total number of Trustee Directors must be nominated by Scheme members. The Member-Nominated Trustee Directors ('MNTDs') are elected from the membership.

A Trustee Director can choose to retire from office at any time. A Member-Nominated Trustee Director can only be removed with the agreement of all other Trustee Directors.

Member-Nominated Trustee Directors must be either active members or pensioners of the Scheme. When nominations are received they will be reviewed by a Review Panel which consists of three current Trustee Directors (including the Chairman and one Member-Nominated Trustee Director). The Review Panel will ensure that nominees will be suitable candidates for the role of Trustee Director.

If three or fewer candidates are nominated, they will automatically become Member-Nominated Trustee Directors provided the Review Panel deems them to be suitable for the role of Trustee Director. If four or more candidates are nominated, the Panel will select candidates where appropriate, for instance if three candidates are clearly significantly better suited to the role than the fourth. Where, however, there is no clear distinction between the candidates, a ballot may be held. Member-Nominated Trustee Directors can resign from office at any time.

The Trustee Directors have appointed professional advisers and other organisations to support them in delivering the Scheme's objectives. These individuals and organisations are listed on page 1. The Trustee Directors have written agreements in place with each of them.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Extension of Terms of Office of MNTDs

The terms of office of the current MNTDs were due to end in September 2020, however, in view of the current ongoing projects the Trustee agreed that it was important to have continuity on the Trustee Board. The terms of office of the current MNTDs (S Harris, A Roffey-Jones, C Dennis and T McIntosh) were, therefore, extended for a further two years until September 2022.

Trustee meetings

The Trustee Board met formally five times during the year to consider the business of the Scheme.

Scheme changes

The following significant changes took place during the year to 30 June 2021:

- 1) The DC Section of the Scheme closed to future accrual on 1 July 2020.
- 2) A bulk transfer of the majority of the DC Section assets to a Master Trust with Standard Life was effected on 14 April 2021. The bulk transfer related to the assets of members who were active on 30 June 2020 and deferred members of the DC Section. The bulk transfer excluded the assets of those members who were previously members of the Phoenix Life Group Pension Scheme and who also hold Final Salary benefits in the Scheme, and the assets relating to Additional Voluntary Contributions paid by DB Section members whilst they were active in this Section.
- 3) The Trustee completed the exercise to reconcile the Guaranteed Minimum Pension ('GMP') records held for members of the Scheme both confirming the members who have a GMP entitlement and reconciling the amount of their GMP. Adjustments to members' benefits (if required) were made in December and January 2021.

Financial statements

The financial statements included in this annual report have been prepared and audited in accordance with the regulations made under Sections 41 (1) and (6) of the Pensions Act 1995.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Membership

Details of the membership changes of the Scheme in the year are as follows:

DB Section

| 22 00011011 | Actives | Deferreds | Pensioners | Total |
|----------------------------------|---------|-----------|------------|------------|
| Members at the start of the year | _ | 3,825 | 5,109 | 8,934 |
| Adjustments to members | - | (17) | 9 | (8) |
| New spouses and dependant | - | · , | 57 | 5 7 |
| Retirements | - | (145) | 145 | _ |
| Deaths | - | `(10) | (140) | (150) |
| Trivial commutations | - | · , | (9) | ` (9) |
| Leaver – no further liability | - | - | (1) | (1) |
| Transfers out | - | (61) | | (61) |
| Members at the end of the year | - | 3,592 | 5,170 | 8,762 |

DC Section

| DC Section | Actives | Deferreds | Pensioners | Total |
|---|---------|--------------------|------------|---------------------|
| Members at the start of the year | 941 | 2,826 | - | 3,767 |
| Adjustments to members | (18) | 5 | - | (13) |
| Retirements | · , | (32) | - | (32) |
| Members leaving with preserved benefits | (922) | 922 | - | . , |
| Leaver NFL (other) | ` (1) | _ | - | (1) |
| Deaths | · - | (3) | - | (3) |
| Transfers out | - | (12 5) | - | (12 ` 5) |
| Bulk transfer out | - | (3,342) | - | (3,342) |
| Members at the end of the year | - | 251 | - | 251 |
| Total members at the end of the year | _ | 3,843 | 5,170 | 9,013 |

Pensioners include 615 (2020: 576) individuals receiving a pension upon the death of their spouse who was a member of the Scheme. Pensioners also include 169 (2020: 182) child dependants in receipt of a pension.

These membership figures do not include movements notified to the Administrator after the completion of the annual renewal.

The adjustments shown above are the result of retrospective updating of member records.

Included in the above are 5,170 (2020: 5,109) pensioners and 3,592 (2020: 3,825) beneficiaries whose benefits are provided by annuities.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Pension increases

The Scheme guarantees to increase deferred pensions in excess of the Guaranteed Minimum Pension ('GMP') in line with the Consumer Price Index ('CPI') up to a maximum of 5% p.a. (reduced to 2.5% p.a. for service after 5 April 2009).

In addition, the GMP whether in deferment or payment is increased as required by legislation on 1 April each year.

Following the merger of the Britannic Group Pension Scheme and the Britannia Life Group Retirement and Death Benefit Scheme ('BLGRDBS') on 1 January 2001, the Scheme has two types of pension increases for pensions in payment: Britannic style increases and Britannia style increases. The Britannia style increase applies to those members who transferred across from the BLGRDBS as deferred members, pensioners and active members who opted to keep their previous increases. The Britannic style increase applies to all other DB members, except for Phoenix members, as noted below.

The Britannia style increase is such that pensions in payment accrued before 6 April 1997 receive increases of 3% p.a., pension accrued between 6 April 1997 and 31 December 2000 (inclusive) increases in line with the Retail Prices Index ('RPI') but subject to a minimum increase of 3% p.a. and a maximum increase of 5% p.a., and pension accrued after 31 December 2000 increases in line with the RPI up to a maximum of 5% p.a.

The Britannic style increase is such that pensions in payment in excess of GMP increase in line with the CPI up to a maximum of 7.5% p.a. for service accrued before 1 January 2001, and up to a maximum of 5% p.a. for service accrued after 31 December 2000. In addition, GMP in payment is increased as required by legislation on 1 April.

Following the merger of the Britannic Group Pension Scheme and the Phoenix Life Group Pension Scheme in July 2006, a further category of pension increase was introduced.

The Phoenix style increase is such that pensions in payment accrued after 6 April 1997 receive increases of 5% p.a. or RPI (fixed at the preceding October), if less. The GMP accrued between 6 April 1988 and 6 April 1997 receives increases of 3% p.a. or CPI, if less. For the remainder of this pension, the Employers and Trustee agreed to change the terms applying to this part of members' pensions. The previous discretionary increase terms are replaced by a guaranteed increase, for this part. With effect from 1 January 2017, this increase is in line with the rate of increase in the UK CPI, subject to a maximum annual increase of 5% p.a.

Members in receipt of a pension for less than twelve months received a pro-rata increase according to the month of retirement.

Members who have accepted a Pension Increase Exercise offer do not receive any increases to their excess pension in respect of service prior to 6 April 1997.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Pension increases (continued)

The following increases were awarded over the year 1 July 2020 to 30 June 2021:

| Pension accrued before 6 April 1997 | 3.0% on 1 January 2021 |
|-------------------------------------|------------------------|
| Pension accrued after 6 April 1997 | 1.1% on 1 January 2021 |

Britannia Style increase (for leavers after 1 January 2001):

| Pension accrued before 6 April 1997 | 3.0% on 1 September 2020 |
|---|--------------------------|
| Pension accrued between 6 April 1997 and 31 December 2000 | 3.0% on 1 September 2020 |
| Pension accrued after 31 December 2000 | 3.0% on 1 September 2020 |

Britannic Style increase:

| GMP accrued before 6 April 1988 | nil |
|---------------------------------|------------------------------------|
| GMP accrued after 5 April 1988 | 0.5% on 1 April 2021 |
| Excess over GMP | 3.0% on pension earned prior to 1 |
| | January 2001 and 3.0% on pension |
| | earned after 31 December 2000 with |
| | effect from 1 September 2020 |

Phoenix Style increase:

| GMP accrued before 5 April 1988 | nil |
|--|------------------------|
| GMP accrued after 6 April 1988 | 0.5% on 1 January 2021 |
| Pension in excess of GMP accrued before 6 April 1997 | 0.5% on 1 January 2021 |
| Pension accrued after 6 April 1997 | 1.1% on 1 January 2021 |

There were no discretionary pension increases in the year.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Transfers

Cash equivalents paid during the year with respect to transfers have been calculated and verified in the manner prescribed by the Pension Schemes Act 1993 and do not include discretionary increases.

Members leaving service can normally transfer the value of their benefits under the Scheme to another scheme that they join or to an insurance contract or personal pension.

The transfer value of the Scheme member's benefits includes no allowance for any discretionary benefits which might be awarded in the future.

Transfers into the Scheme are not allowed except at the discretion of the Trustee.

DB Section:

The Trustee is responsible for setting the economic, financial and demographic assumptions to be used in calculating transfer values, having taken the advice of the Scheme Actuary. The basis used for transfer value calculations does not include discretionary benefits.

DC Section:

Transfer values are paid equal to the market value of the member's investments at the date of transfer. No discretionary payments have been made during the year.

Contributions

Contributions were paid in accordance with the Schedule of Contributions certified by the Scheme Actuary on 2 July 2019.

The contributions due to the Scheme in accordance with the Schedule of Contributions are as follows:

DB contributions:

There are no Employers' deficit contributions due to the DB Section of the Scheme as it is in surplus.

The DB Section of the Scheme is closed to future accrual and there are no remaining active DB members.

Expenses

There is an allowance for expenses in the technical provisions. As the Scheme is fully funded, no additional contributions are expected to be required from the Employers to meet expenses. If expenses are higher than expected, or if the funding level of the Scheme deteriorates materially, the Employers may make additional contributions to cover expenses as required.

Augmentation payments

In respect of augmentations granted, the relevant Employer will pay additional amounts to cover the cost of benefit augmentations within one month of the later of the date of granting the augmentation and the date on which the Trustee receives the details of the costs from the Scheme Actuary.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Contributions (continued)

DC contributions:

During the previous year, only members who were previously in the DC categories of the Phoenix Life Group Pension Scheme paid contributions to the Scheme. These contribution rates were dependent on the section of membership, and on the history of membership.

Other DC members could, however, elect that a percentage of their basic salary be nominated as a salary sacrifice to be paid into the Scheme. The Employer paid contributions to the Scheme on behalf of these DC members. For example, for members who joined after 1 July 2006 (and who are not members of either the RMS Glasgow, ex-Axial, ex-Phoenix DC or 2011 DC categories) the rates of Employers contribution were between 9% and 15% dependent on the elections made by those members.

On 1 July 2011 a new category of DC member, referred to as the "2011 DC category", was introduced to the Scheme. The members of this category were not required to pay contributions but could elect that a percentage of their basic salary be nominated as a salary sacrifice.

The Employers contributed for members of the 2011 DC category at a core contribution rate of 12% of Pensionable Salary, plus an additional matching contribution related to the level of salary sacrifice elected by the member.

The DC Section of the Scheme closed to future accrual of benefits on 1 July 2020 and there are now no active members participating in the DC Section.

COVID-19

At the start of the pandemic, the Trustee received assurances from the Scheme administrators and its other advisers, that their business continuity plans were robust, and that they did not anticipate any interruption to the service provided to Scheme members. In the period since then, the Trustee has received regular reporting from the administrator to make sure the day-to-day Scheme management was able to withstand the pandemic's challenges and keep the Scheme running efficiently. The Trustee is pleased to report there has been no interruption to member services - either for pensioners already receiving their benefits, or members choosing to take their benefits.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Report on Actuarial Liabilities

As required by Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ('FRS 102'), the financial statements do not include liabilities in respect of promised retirement benefits.

Under Section 222 of the Pensions Act 2004, every scheme is subject to the Statutory Funding Objective, which is to have sufficient and appropriate assets to cover its technical provisions. The technical provisions represent the present value of the benefits members are entitled to based on pensionable service to the valuation date. This is assessed using the assumptions agreed between the Trustee and the Employer and set out in the Statement of Funding Principles, which is available to Scheme members on request.

The most recent full Actuarial Valuation of the Scheme was carried out as at 30 June 2018. The results of this valuation, the Annual Actuarial Update as at 30 June 2019 and the most recent Annual Actuarial Update as at 30 June 2020, are detailed below:

| | 30 June 2020 | 30 June 2019 | 30 June 2018 |
|--|--------------|--------------|--------------|
| The value of technical provisions was: | £2,231.0M | £2,073.9M | £1,996.3M |
| The value of assets was: | £2,233.7M | £2,096.4M | £2,242.6M |
| Funding level | 100% | 101% | 112% |

Discontinuance Value

The Trustee also considers the level of funding relative to the estimated costs of such a buy-out (known as 'solvency liabilities') and equivalent information on this basis is provided below:

| | 30 June 2018 |
|--|--------------|
| The value of solvency liabilities was: | £2,081.5M |
| The value of assets available to meet solvency liabilities were: | £2,242.6M |
| Funding level | 108% |

The method and significant actuarial assumptions used to determine the technical provisions are as follows (all assumptions adopted are set out in the Appendix to the Statement of Funding Principles):

Method

The actuarial method to be used in the calculation of the technical provisions is the Projected Unit Method.

Significant actuarial assumptions

Discount interest rate: the fixed interest gilt yield curve at the valuation date, rounded to the nearest 0.01% p.a.

Future retail price inflation: Retail Price Index ('RPI') yield curve derived from the gilt market at the valuation date.

Future consumer price inflation: derived at the valuation date by deducting 0.5% p.a. from the RPI inflation assumption.

Pension increases: derived from the RPI or the Consumer Price Index ('CPI') price inflation assumption allowing for the maximum and minimum annual increases using term dependent best estimates of future inflation volatility.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Report on Actuarial Liabilities (continued)

Significant actuarial assumptions (continued)

Mortality: for the period in retirement, standard tables S2PMA with a scaling factor of 90% for all male members; and S2PFA with a scaling factor of 90% for all female members. Improvements in mortality from 2007 in line with the CMI 2017 projection model, with assumed long-term future improvements of 1.75% per annum and a smoothing factor of S_k =8.0.

Recovery plan

As the Scheme was in surplus at the valuation date there is no Recovery Plan in place.

Next actuarial valuation

The next actuarial valuation for the PGL Scheme is due as at 30 June 2021. If the formal wind-up of the Scheme is triggered within 15 months of this date, i.e. by 30 September 2022, there is no need to complete this valuation. The Trustee, therefore, proposed not to commence a formal actuarial valuation process pending further progress of working towards the wind-up of the Scheme, and the Principal Employer agreed to this course of action.

Investment matters

The Trustee is responsible for determining the Scheme's investment strategy.

Management and custody of investments

As required by the Pensions Act 1995, the Trustee has prepared a Statement of Investment Principles ('SIP') setting out its policy on investment, which includes the Trustee's policy on Socially Responsible Investment. A copy of the SIP can be found on the Scheme's website at https://pensioninformation.aon.com/pgl/ and is shown on pages 51 to 60.

The Trustee has delegated management of investments to the investment managers shown on page 1. These managers, who are regulated by the Financial Conduct Authority in the United Kingdom, manage the investments in line with the investment managers agreements which are designed to ensure that the objectives and policies captured in the SIP are followed.

The Trustee has considered environmental, social and governance ('ESG') factors for investments (including but not limited to climate change) and has delegated to the investment managers the responsibility for taking these considerations into account when assessing the financial potential and suitability of an investment and for exercising the rights (including voting rights) relating to the Scheme's investments.

The investment managers are paid fees for their services. The fees are calculated as a percentage of the market value of the part of the Scheme that they manage.

The Trustee has not appointed a custodian to the Scheme as the investment managers appoint a custodian for the assets underlying the investments they manage for the Trustee. The Custodians appointed by the investment managers are shown below:

| Manager | Custodian |
|-------------------------------------|-------------------------------------|
| Insight Investment Funds Management | Northern Trust |
| Aon Investments Limited | Bank of New York Mellon Corporation |

The non-annuity policy assets of the DB section of the Scheme are held in a pooled investment vehicle. This gives the Trustee the right to the cash value of the units rather than the underlying assets. Insight, as the investment manager, are responsible for the appointment and monitoring of the Custodian of the underlying assets.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Management and custody of investments (continued)

The Custodians are responsible for the safe keeping, monitoring and reconciliation of documentation relating to the ownership of listed investments. Investments are held in the name of the Custodians' nominee company, in line with common practice for pension scheme investments.

The Trustee has considered the nature, disposition, marketability, security and valuation of the Scheme's investments and believe them to be appropriate relative to the reasons for holding each class of investments.

Investment report

Changes to the DB Section of the Scheme during the year

There were no changes to the investments over the year to 30 June 2021.

Investment strategy and principles

The Trustee is responsible for determining the Scheme's investment strategy.

The Trustee aims to invest the assets of the DB section of the Scheme prudently to ensure that the benefits promised to members are provided.

In accordance with Section 35 of the Pensions Act 1995, the Trustee has prepared a Statement of Investment Principles ('SIP').

New regulations which came into force with effect from 1 October 2020 changed the way in which trustees of pension schemes must document in their SIP how they govern the management of their arrangements with their investment managers, in particular concerning stewardship matters and cost transparency. In line with new regulations and following advice from its investment adviser, the Trustee reviewed and updated their SIP in September 2020. A copy of the current SIP is available on request and is available from the following publicly accessible website: https://pensioninformation.aon.com/pgl/.

The current DB strategic allocation comprises two annuity policies in relation to the full DB section membership and a residual cash allocation which is invested in the Insight Liquidity Fund, a low risk cash fund (benchmarked against SONIA, previously 7-day LIBID until 1 October 2020).

The two annuity policies have been secured with Phoenix Life Limited ('PLL'). The first annuity policy was secured in December 2016. A second annuity policy was secured in March 2019. They are intended to match the liabilities for the DB section membership of the Scheme and therefore mitigate the interest rate, inflation and longevity risks to the Scheme of these liabilities.

Investment managers

The current investment managers are shown on page 1. All investment managers appointed by or on behalf of the Trustee to manage the Scheme funds under Section 34(3) of the Pensions Act 1995 are appropriately authorised or exempt under The Financial Services and Markets Act 2000. All investment managers have the appropriate knowledge and experience to manage the particular investments delegated to them.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Investment report (continued)

General - delegation and responsible investment matters

As required by the Pensions Act 1995, the Trustee has appointed an investment management company, Insight, to manage the residual non-annuity DB Section assets. These assets are invested in Insight's Liquidity Fund. The objective of this Fund is to perform in line with the cash benchmark, SONIA.

The Trustee has delegated the day to day management of this Fund to Insight, who are responsible for the selection of the individual securities within this Fund. Insight's duties also include:

- Realisation of Investments
- Taking social, environmental and ethical considerations into account when assessing the financial potential and suitability of investments; and
- Corporate governance in relation to the Scheme's assets.

The Trustee expects that Insight carry out the powers of investment delegated to them with a view to giving effect to the principles above in so far as is reasonably practicable.

During the Scheme year, the Trustee updated the Statement of Investment Principles to reflect changes in line with new regulatory requirements in relation to disclosures on stewardship, investment manager arrangements and costs.

Stewardship - Voting and engagement

As part of their delegated responsibilities, the Trustee expects Insight to:

- Where appropriate, engage with investee companies with the aim to protect and enhance the value of assets; and
- Where applicable, exercise the Trustee's voting rights in relation to the Scheme's assets.

The Trustee regularly reviews the continuing suitability of its appointed managers and takes advice from the investment adviser about any changes. This advice includes consideration of broader stewardship matters and the exercise of voting rights by the appointed managers.

Details of changes to the SIP with respect to Stewardship is detailed in the Implementation Statement on page 15.

Buy-in Annuity Policies

As at 30 June 2021, the annuity policies were valued at £1,993.3m (2020: £2,198.0m), by the Scheme's Actuary. The annuity policies are valued each year by the Scheme Actuary using methodology that is consistent with the last formal valuation at 30 June 2018 but adjusted for market conditions at 30 June 2021.

The annuity policies remain assets of the Scheme and are therefore included as part of the Scheme's assets in the financial statements to this report.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Investment report (continued)

DB Section Investment Performance

The Trustee does not monitor performance of the annuity policies as these match the liabilities they were purchased to cover and, as such, do not have a 'target return'.

The DB Section's residual non-annuity policy assets are held as cash, with the majority in a low risk Liquidity Fund with Insight, which has a cash target benchmark. The Trustee's investment consultant regularly monitors this Fund to ensure it remains fit for purpose and any material developments are brought to the Trustee's attention. The Trustee's policy is to consider the performance of Insight at least annually.

DC Section

Performance of DC funds during the Scheme year

The following table shows the gross of fees investment performance achieved by the full range of funds offered under the Scheme over the past twelve months.

| Fund Name | Self select / lifestyle | 1 Year | 3 Years |
|-------------------------------------|-------------------------|--------|----------|
| | | (%) | (% p.a.) |
| PGL Bond Phase | Lifestyle | 3.9 | 3.9 |
| PGL Initial Growth Phase | Lifestyle | 21.4 | 10.1 |
| PGL Diversified Asset | Lifestyle | 10.3 | 5.9 |
| PGL Short Term Inflation Linked | Lifestyle | 1.7 | 1.1 |
| PGL Long Term Inflation Linked | Both | -4.5 | 5.5 |
| PGL Pre-Retirement Bond | Both | -2.5 | 5.4 |
| PGL Liquidity Fund | Both | 0.1 | 0.5 |
| PGL Passive Global Equity | Self select | 21.8 | 10.5 |
| PGL Active Global Equity | Self select | 29.8 | 14.8 |
| PGL Diversified Asset | Self select | 10.1 | 6.0 |
| PGL Passive UK Equity | Self select | 21.4 | 2.0 |
| PGL Ethical Global Equity Index | Self select | 24.7 | 14.4 |
| PGL Property and Infrastructure | Self select | 16.7 | 6.1 |
| PGL Diversified Multi Strategy Bond | Self select | 5.0 | 2.7 |

Investment Strategy

Drawdown Lifestyle Strategy (Default Option)

The Drawdown Lifestyle Strategy works on the principle that a member electing this option will transfer their account on retirement to a specialist income drawdown arrangement.

The Drawdown Lifestyle Strategy initially invests wholly in the PGL Initial Growth Phase Fund until fifteen years before a member's selected retirement age. During this 'growth' phase, the Drawdown Lifestyle Strategy aims to provide real growth (in excess of inflation) over the long term.

From fifteen years before a member's selected retirement age, lower risk investments are gradually introduced, including protection and income generating investments, through the PGL Diversified Multi Asset Fund, PGL Bond Phase Fund, PGL Short Term Inflation Linked Fund and PGL Long Term Inflation Linked Fund.

At a member's selected retirement date, the Drawdown Lifestyle Strategy invests the member's assets across a range of asset classes with the aim of providing a real income during the post-retirement phase whilst protecting the value of the investments.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Investment report (continued)

Annuity Life Strategy

The Annuity Lifestyle Strategy works on the principle that a member electing this option will take the maximum tax-free cash sum and use the rest of their account to purchase an annuity at retirement.

The Annuity Lifestyle Strategy initially invests wholly in the PGL Initial Growth Phase Fund until fifteen years before a member's selected retirement age. During this 'growth' phase, the Annuity Lifestyle Strategy aims to provide real growth (in excess of inflation) over the long term.

From fifteen years before a member's selected retirement age, lower risk investments are gradually introduced, including protection and income generating investments, through the PGL Diversified Multi Asset Fund and the PGL Bond Phase Fund, PGL Short Term Inflation Linked Fund and PGL Long Term Inflation Linked Fund.

From five years before a member's selected retirement age, a member's account is moved into lower risk assets through the PGL Pre-Retirement Bond Fund and the PGL Liquidity Fund.

At a member's selected retirement date, the Annuity Lifestyle Strategy invests the member's assets with 75% in the PGL Pre-Retirement Bond Fund and 25% in the PGL Liquidity Fund with the aim of protecting the value of the investments relative to movements in annuity prices and cash.

Cash Lifestyle Strategy

The Cash Lifestyle Strategy works on the principle that a member electing this option will take the whole of their account as a cash lump sum at retirement.

The Cash Lifestyle Strategy initially invests wholly in the PGL Initial Growth Phase Fund until fifteen years before a member's selected retirement age. During this 'growth' phase, the Annuity Lifestyle Strategy aims to provide real growth (in excess of inflation) over the long term.

From fifteen years before a member's selected retirement age, lower risk investments are gradually introduced, including protection and income generating investments, through the PGL Diversified Multi Asset Fund and the PGL Bond Phase Fund, PGL Short Term Inflation Linked Fund and PGL Long Term Inflation Linked Fund. From five years before a member's selected retirement age, a member's account is moved into cash, namely the PGL Liquidity Fund.

At a member's selected retirement date, the Cash Lifestyle Strategy invests the member's assets 100% in the PGL Liquidity Fund, with the aim of protecting the value of the investments relative to cash.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement

Introduction

On 6 June 2019, the Government published the Occupational Pension Schemes (Investment and Disclosure) (Amendment) Regulations 2019 ('the Regulations'). The Regulations, amongst other things, require that trustees produce an annual Implementation Statement which outlines the following:

- A summary of the changes made to the Statement of Investment Principles ('SIP') over the scheme year;
- Evidence on how the Trustee has fulfilled the objectives and policies included in the SIP over the scheme year;
- Voting activity of, or on behalf of, the trustees (including the most significant votes cast by trustees or on their behalf) during the scheme year and any use of the services of a proxy voter during that year.

This Implementation Statement has been prepared by the Trustee of the PGL Pension Scheme (the 'Scheme') and covers the Scheme year 1 July 2020 to 30 June 2021.

The IS covers the Defined Contribution ('DC') assets and Defined Benefit ('DB') assets of the Scheme.

This statement does not disclose information on any investments in gilts, cash (with the exception of the Insight Liquidity Fund) or the additional voluntary contribution ('AVC') investments on the grounds of materiality. Additionally, annuity policies have not been included as the Trustee recognises that it cannot directly influence the investment process nor stewardship policies and practices of the annuity providers.

DC Section

It is worth noting that during 2020 and 2021, the majority of the Scheme's DC members were transferred to the Standard Life MasterTrust, as agreed between the Employer and the Trustee. A small group of DC members remain in the Scheme due to protections that may be lost if they transferred to the MasterTrust.

Summary of changes to the SIP over the Scheme year

The SIP was updated in September 2020 to take account of new regulations which came into effect from 1 October 2020. The regulations required the Trustee to include policies relating to how they incentivise asset managers to achieve their long-term objectives, their policies on cost transparency and their policies on voting and stewardship.

The SIP included the changes outlined above and was agreed and approved by the Trustee ahead of the 1 October 2020 deadline.

The Trustee consults with the company when making changes to the SIP and obtain written advice from its investment consultant, Aon Solutions UK Limited ('Aon').

The most recent SIP can be found at: https://pensioninformation.aon.com/pgl/.

Meeting Objectives and Policies Outlined in the SIP

The Trustee outlines in its DC Scheme SIP several key objectives and policies. These are noted below, together with an explanation of how the objectives and policies have been met and adhered to over the course of the year.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

Asset Allocation Strategy

- Each asset allocation strategy aims to provide members with the potential for higher levels of growth during
 the accumulation of their retirement savings though exposure to equities, and then to gradually diversify
 their investments in the years approaching retirement, to reduce volatility and provide a broad base of assets
 from which members can choose the type of benefits they wish to take.
- The objectives for the default strategy are as follows:
 - o Aim for significant long term real growth while members are further away from retirement.
 - o Manage down volatility in fund values as members near retirement.
 - Target an end point portfolio that is appropriate and consistent with how members may take their benefits when they retire.
- The objectives and policies the Trustee has adopted in respect of the default strategy, following analysis of the membership, are expected to meet the needs of members, by providing the following:
 - o The opportunity to increase the value of their benefits with investment growth.
 - o An investment which manages risk in an appropriate and considered way.
 - o A portfolio commensurate with how members may take their benefits when they retire.

The Default Option, the Drawdown Lifestyle Strategy, initially invests wholly in the Initial Growth Phase Fund until fifteen years before a member's selected retirement age. From fifteen years from a member's selected retirement age, lower risk investments are gradually introduced, including protection and income generating investments, through the Diversified Asset Fund, Bond Phase Fund, Short-Term Inflation Linked Fund and Long-Term Inflation Linked Fund.

At a member's selected retirement date, the Drawdown Lifestyle Strategy invests the member's assets across a range of asset classes with the aim of providing a real income during the post-retirement phase whilst protecting the value of the investments.

The Annuity Lifestyle Strategy is identical to the Drawdown Lifestyle Strategy until five years before retirement. From five years before a member's selected retirement age their account is moved into lower risk assets through the Pre-Retirement Bond Fund and the Liquidity Fund. At a member's selected retirement date, the Annuity Lifestyle Strategy invests the member's assets with 75% in the Pre-Retirement Bond Fund and 25% in the Liquidity Fund.

The Cash Lifestyle Strategy Is identical to the Drawdown Lifestyle Strategy until five years before retirement. Five years before a member's selected retirement age their account is moved into cash, namely the Liquidity Fund. At a member's selected retirement date, the Cash Lifestyle Strategy invests the member's assets 100% in the Liquidity Fund.

Under fiduciary mandates managed by Aon Investments Limited ('AIL'), AIL monitors and reviews the strategy and performance of the Lifestyle strategies on a regular basis. During the course of the year, the Trustee received quarterly investment monitoring reports from AIL which provided information on the short and long-term performance of all funds offered to members. During the period of review, the Lifestyle strategies performed broadly in line with their objectives.

The Trustee is comfortable that it has met the objective stated.

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Implementation Statement (continued)

Other policies set out in the SIP

- The Trustee regularly reviews the appropriateness of the three asset allocation strategies and may make changes from time to time. Members are advised accordingly of any changes.
- The Trustee takes professional advice when formally reviewing the investment manager or fund options offered to members.
- The Trustee's policy is to review the range of funds offered and the suitability of the lifestyle option at least triennially.

The investment strategy was not formally reviewed over the year to 30 June 2021. This was appropriate given the transfer to the Standard Life Master Trust of the vast majority of the DC assets and the nature of the residual holdings and interests.

AlL reported to the Trustee on their review of the DC investment strategy on 2 July 2019. This review covered both the default strategy in place and the wider self-select fund range offered to members, taking into account members' circumstances, in particular the range of members' attitudes to risk, the form in which they may take their benefits and the range of terms to retirement.

The Trustee, with advice from its investment adviser, concluded that the existing default strategy (the Drawdown lifestyle strategy) was appropriate for the Scheme and the existing cash and annuity lifestyle variants would continue to be offered alongside to provide additional flexibility to members.

In terms of the range of funds available, the current funds provide exposure to the main asset classes and options across the risk spectrum, ranging from very low risk funds, such as cash, to higher risk equity based funds. It was also concluded that the existing range provides members with a good choice of options and there is no obvious overlap between funds.

AlL presented proposals for changes to the default arrangement. As a result of the review changes were made to the PGL Progressive Growth Phase Fund as AlL identified an improved asset allocation approach to meet the fund's broad objectives. Following the changes, the Fund has been renamed the PGL Diversified Asset Fund and the benchmark and performance objective have also been amended to better match the revised allocation. This fund is used in the default arrangement and is also available as a self-select option. These changes were implemented in November 2019.

The Trustee is comfortable that it has met the objectives stated.

The Trustee considers the risk that ESG factors, including climate change, negatively impact the value of
investments held as being financially material. The Trustee considers these risks by taking advice from its
investment adviser when setting the Scheme's asset allocation, when selecting managers and when
monitoring their activities and performance.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

On behalf of the Trustee AIL manages this risk through:

Asset allocation decisions: Issues of sustainability such as population dynamics, resource depletion and climate change will have an impact on economic growth and asset values over the long-term. AlL take account of these and other similar issues when forming views of how markets are likely to evolve in future, which they in turn use to determine the asset allocation strategies used.

Stress testing: AlL use climate change scenarios to assess how robust the default strategy is to the potential impact of climate change and evaluate the extent to which changes can help to improve this area of risk exposure.

Manager level: The extent to which asset managers integrate ESG considerations into their investment decisions is one of many factors that AIL take account of in their rating process. AIL actively engage with all underlying investment managers on their ESG policies. Each fund receives a formal ESG rating from 1 to 4 (the rating system derives from the UN PRI sustainable investment principles). Any manager that scores a 1 (the lowest rating) is removed from portfolios until they improve their approach to integrating ESG considerations. Importantly this is about improving behaviours, not exclusion; AIL work with managers to explain how they can better engage on ESG.

AIL on behalf of the Trustee collects annual cost transparency reports covering all of its investments and
asks that the investment managers provide this data in line with the appropriate Cost Transparency Initiative
('CTI') template for each asset class.

The Trustee reviews and looks to challenge the cost and charge data on an annual basis.

The Trustee, with assistance from Aon, collated all of the member borne cost and charges annually, these are published in the Annual Chair's Statement.

Having reviewed the member borne costs for the most recent year, Aon has confirmed that they appear appropriate for each fund. The Trustee is satisfied that there are no specific concerns.

DB Section

Summary of changes to the SIP over the Scheme year

During September 2020, the Trustee updated the Stewardship policy in the SIP in line with regulatory requirements and has expanded the SIP for policies such as costs transparency and incentivising managers. The updated wording outlines how the Trustee would review the suitability of the Scheme's investment managers and other considerations relating to voting and methods to achieve its Stewardship policy.

The Trustee consults with the company when making changes to the SIP and obtain written advice from its investment consultant, Aon Solutions UK Limited ('Aon').

The most recent SIP can be found at: https://pensioninformation.aon.com/pgl/.

Meeting Objectives and Policies Outlined in the SIP

The Trustee outlines in its DB Scheme SIP several key objectives and policies. These are noted below, together with an explanation of how the objectives and policies have been met and adhered to over the course of the year, but should be considered in the context of the Scheme now only holding Annuity Policies and cash funds.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

Investment objectives

• The Trustee aims to invest the assets of the DB section prudently to ensure that the benefits promised to members are provided. The Trustee has purchased Annuity Policies to insure these benefits and minimise the risk that the Scheme is unable to meet this objective.

To this end, the DB Scheme's investment strategy comprises two Annuity Policies in relation to the full Scheme membership (i.e. two 'buy-ins' have been completed to secure all liabilities of the DB Scheme, completed with Phoenix Life Limited ('PLL') in December 2016 and March 2019) which are intended to match the liabilities for the membership of the Scheme, and eliminate the interest rate, inflation and longevity risk to the DB Scheme of the liabilities.

The Annuity Policies remained in place over the Scheme year and the collateral underpinning the Annuity Policies was reviewed by the Trustee's investment adviser on a monthly basis.

The residual assets of the DB Scheme form a cash allocation invested in the Insight Liquidity Fund.

Investment strategy and risk

- The overall strategy was determined with regard to the actuarial characteristics of the Scheme, in particular
 the strength of the funding position and the liability profile. The Trustee consulted with the Company and
 considered written advice from its investment adviser when choosing the DB section's planned asset
 allocation strategy.
- In setting the investment strategy for the DB section the Trustee's policy was to consider the following:
 - A full range of asset classes;
 - The risks and rewards of a range of alternative asset allocation strategies;
 - The need for appropriate diversification both across asset classes and within asset classes; and
 - The suitability of each asset class included in the planned asset allocation strategy.

The Trustee's primary concern is to act in the best financial interests of the Scheme and its beneficiaries, seeking the best return that is consistent with a prudent and appropriate level of risk. These include the risk that environmental, social and governance factors including climate change negatively impact the value of investments held if not understood and evaluated properly. The Trustee considers this risk by taking advice from its investment adviser when setting the Scheme's asset allocation, when selecting managers and when monitoring its performance.

No changes to investment strategy or new investments were made over the year to 30 June 2021.

In 2018, the Trustee assessed its investment strategy in line with the Scheme's Investment Objective as part of the decision to proceed with the second Annuity purchase to secure the remaining liabilities of the Scheme. It was agreed that the residual assets should be invested in a cash fund to provide the security and liquidity required. The Trustee received advice from its investment adviser when considering the appropriateness of these decisions.

We recognise the Scheme has fully secured its liabilities with annuity policies and the investment strategy is unlikely to change, however, were a change to be made in future, the Trustee would take advice from its investment adviser.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

The Trustee's policies with regards to investment risks as stated within the SIP have been appropriately carried out through various monitoring and actions over the year.

Liquidity risk is managed by the Scheme by investing the residual assets in a liquidity fund. Cash in the Trustee bank account is kept within an agreed range to minimise the risk of a high balance accumulating.

Underperformance risk, organisational risk and the risk of failing to meet objectives are addressed through the quarterly monitoring of the assets and the manager (Insight).

Other policies set out in the SIP

Decision Making

The SIP details routine decision-making approaches and responsibilities of the Trustee and relevant delegated parties i.e. investment advisers, insurance policy providers (PLL) and appointed fund managers (Insight).

The Trustee's policy is to review the contents of the SIP and its direct investments and to obtain written advice about them at regular intervals (normally annually and at least every three years).

The Trustee reviewed the SIP during the year to 30 June 2021 in order to update the contents to meet new regulations. The appropriateness of the investments were considered throughout the year as part of the quarterly review of the Scheme assets.

Members' Views and Non-Financial Factors

• In setting and implementing the DB section's investment strategy the Trustee does not explicitly take into account the views of Scheme members and beneficiaries in relation to ethical considerations, social and environmental impact, or present and future quality of life matters (defined as "non-financial factors").

In line with its policy, the Trustee has not collected nor taken into account the views of Scheme members in relation to non-financial factors.

Arrangements with asset managers

- Consider the quantitative performance of Insight at least annually in comparison with the benchmark performance as appropriate
- Monitor both the cash fund holding and the Annuity Policy collateral on a guarterly basis.
- In respect of the cash holding, this includes monitoring the extent to which Insight:
 - make decisions based on assessments about medium- to long-term financial performance of an issuer of debt or equity; and
 - engage with issuers of debt or equity in order to improve their performance in the medium- to long-term.
- The Trustee regularly monitors the Scheme's investments, to consider the extent to which the investment strategy and decisions of the investment managers are aligned with the Trustee's policies, including those on non-financial matters.

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Implementation Statement (continued)

The Trustee monitors the Scheme assets and suitability of the residual cash allocation, managed by Insight, on a quarterly basis by way of reports from its investment adviser. These quarterly reports summarise the results of the monthly review of the Annuity Policy collateral, which is performed by the investment adviser. Details of Insight's approach to ESG engagement is detailed later in this statement.

The Trustee, with assistance from Aon, collects data in line with industry standard templates from Insight on the costs incurred by the Scheme during the Scheme year.

Investment manager voting and engagement activity

Aon Investments Limited

AlL, as the appointed investment manager for the DC Section of the Scheme, appoints underlying asset managers to achieve the objective of the default strategy and each self-select fund. The Trustee delegates the monitoring of ESG integration and stewardship quality to AlL and AlL has confirmed that all equity and fixed income managers have been rated 2 or above using its four-tier ESG ratings criteria¹. This means that all the appointed asset managers are at least aware of potential ESG risks in the investment strategy and have taken some steps to identify, evaluate and potentially mitigate these risks.

AlL have undertaken a considerable amount of engagement activity over the period, examples of which have been outlined within this statement. AlL held around 21 ESG specific meetings predominantly covering the equity and fixed income managers that are invested in by AlL across all delegated funds in which AlL's clients invest. At these meetings, AlL were able to analyse and discuss the voting and engagement activities undertaken during calendar year 2019 and 2020, highlighting areas of improvement and discussing manager strategy in the area of RI.

Engagement Example: Passive Manager

Over the period, AIL's Engagement Programme maintained a dialogue with one of its leading global asset managers on behalf of many of Aon's schemes which invest with the manager, including the Scheme through the default strategy. This culminated towards the end of the year in a discussion with their Global Head of Stewardship with respect to numerous areas of concern regarding stewardship, in particular the manager's ability to demonstrate commitment to publicly stated climate change goals. Discussions were helpful regarding the following:

- AlL's analysis of the manager's voting actions over the period showed that the manager had not been voting in a manner consistent with their public pledges nor rhetoric on the importance of sustainability issues. The manager acknowledged that there was a disconnect between voting decisions made in the first half of 2020, but that they had markedly changed their voting policies in the second half of 2020, and provided reassurance that, moving forward, voting decisions would better align with the manager's stated position on such ESG matters.
- AIL expressed concern that, given the level of potential influence the manager has, the manager was unable to bring shareholder resolutions to those companies with which it had reason to engage. Reasons for this are regulatory and concern regarding its investor classification status. The manager acknowledged AIL's concern and agreed to follow up with further detail. While the manager's situation has not yet changed, it is possible that regulatory restrictions may be eased in the future allowing the manager to use shareholder resolutions as a tool. The manager has since stated its intention to use its vote for shareholder resolutions brought by other organisations to greater effect.

¹More information on the Aon ESG Ratings Process can be found here: https://www.aon.com/getmedia/0b52d7ec-db77-41bc-bb45-9386034db392/AonCanada-Publication-Investment -GuideESGRatings.aspx

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

The manager has since provided further information on how they are updating their policies in a manner consistent with their strategy of intensifying engagement on sustainability. For example, in areas such as the transition to the low carbon economy; diversity, equity and inclusion; and voting on shareholders proposals.

AlL welcome the improved stance on ESG issues from the manager and their proactive updating of their policies to more closely align with their responsible investment goals. AlL will continue to monitor and engage with the manager, scrutinising their voting and engagement actions. AlL is encouraged that manager plans to strengthen their influence with invested companies to better effect, especially the changed stance around supporting appropriate shareholder proposals.

DC Section - Voting and Engagement

Equity Funds

Over the year, the Scheme was invested in several funds which held equity exposure. AlL appoints a number of underlying asset managers within each fund. The following section describes the voting behaviour, including examples of significant votes and engagement activity for the funds that were in place for the majority of the reporting year.

All equity managers utilise third party proxy voting service providers (typically Institutional Shareholder Services ('ISS') and Glass Lewis) for various services such as providing vote recommendations or research.

Aon Managed Initial Growth Phase Fund, Aon Managed Global Equity Fund, Aon Managed Diversified Asset Fund and Aon Managed Diversified Multi Asset Fund

The Aon Managed Diversified Asset Fund and Aon Managed Diversified Multi Asset Fund invested in seven underlying passive equity funds over the period. The Aon Managed Initial Growth Phase Fund and Aon Managed Global Equity Fund, which are both available as a self-select fund invested in five underlying passive equity funds.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

The voting activity undertaken over the year for each underlying fund to 30 June 2021 is shown below:

Voting information

| Underlying fund | % proposals voted | % votes cast against management | % votes abstained | Aon Managed Initial Growth Phase Fund | Aon Managed Global Equity Fund | Aon Managed A Diversified Asset Fund | on Managed Diversified Multi Asset Fund |
|--|-------------------------|---------------------------------------|-------------------|---|--------------------------------------|--|--|
| BlackRock MSCI World Index Funds* | 99.9% | 8.6% | 0.8% | Yes | Yes | Yes | Yes |
| BlackRock Emerging Market Index Fund* | 100.0% | 10.0% | 3.9% | Yes | Yes | Yes | Yes |
| BlackRock Global Developed Fundamental Weighted Index Fund** | 100.0% | 7.1% | 0.7% | Yes | Yes | Yes | Yes |
| BlackRock Global Minimum Volatility Index Fund** | 99.6% | 5.4% | 0.4% | Yes | Yes | Yes | Yes |
| BlackRock Currency Hedged MSCI World Index Fund*** | 99.9% | 8.6% | 0.8% | No | No | Yes | Yes |
| LGIM Global Developed Four Factor Scientific Beta Index Fund** | 99.9% | 18.0% | 0.2% | Yes | Yes | Yes | Yes |
| LGIM Global Developed Four Factor Scientific Beta Currency Hedged Index Fund*** | 99.9% | 18.0% | 0.2% | No | No | Yes | Yes |

Source: Aon Investments Limited, BlackRock, LGIM.

^{*}Also available as self-select funds.

^{**}The BlackRock Global Developed Fundamental Weighted Index Fund and BlackRock Minimum Volatility Index Fund were replaced with the LGIM Global Developed Four Factor Scientific Beta Index Fund in November 2020.

^{***}The BlackRock Currency Hedged MSCI World Index Fund was replaced with the LGIM Global Developed Four Factor Scientific Beta Currency Hedged Index Fund in April 2021.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

BlackRock UK Equity Index Fund

The Trustee also makes the BlackRock UK Equity Index Fund available as part of the self-select fund range.

Voting information

| Underlying fund | % proposals voted | % votes cast against | % votes abstained |
|--------------------------------|-------------------|----------------------|-------------------|
| | | management | |
| BlackRock UK Equity Index Fund | 100.0% | 5.6% | 0.3% |

Source: Aon Investments Limited, BlackRock.

Voting example: Yanzhou Coal Mining Company Limited (December 2020)

In December 2020, BlackRock voted against the management proposal to approve an Equity Interests and Assets Transfer Agreement between Yankuang Group Company Limited ('Yankuang Group') and Yanzhou Coal Mining Company Limited ('Yanzhou Coal'). In September 2020, Yanzhou Coal proposed to acquire the equity interests held by Yangkuang Group. The key assets to be acquired included a coal liquefaction project, a supporting coal mine and a coal-fired power plant.

BlackRock noted Yanzhou Coal's rationale for making the acquisition, namely, to expand its coal chemical business and extend the industrial chain for profit enhancement. Nevertheless, BlackRock believe it was in their clients' best long-term economic interests to vote against the proposed acquisition due to two primary concerns:

1) The underlying valuation for the terms of the transaction and 2) Management's oversight of the increasing uncertainty of the role of coal in the future and the potential stranded asset risk.

On the latter, BlackRock are cautious about the potential stranded asset risks at Yanzhou Coal. The coal-fired power sector in China is facing numerous challenges including tightened emission standards, overcapacity, as well as declining utilisation hours. Therefore, such an acquisition could exacerbate the company's stranded asset risks and delay progress to achieve the company's decarbonization targets.

BlackRock communicated the above concerns with management and requested the company consider reporting on its approach to the energy transition in alignment with the recommendations of the Task Force on Climate related Financial Disclosures ('TCFD'). BlackRock continue to closely monitor Yanzhou Coal's progress on sustainability reporting and engage to advocate for business practices aligned with long-term value creation.

More detail on the vote rationale can be found at the vote bulletin here: https://www.blackrock.com/corporate/literature/press-release/blk-vote-bulletin-yanzhou-coal-dec-2020.pdf

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

Engagement example: Proctor and Gamble

An example of engagement carried out by LGIM over 2020 was with Proctor and Gamble ('P&G'). P&G uses both forest pulp and palm oil as raw materials within its household goods products. A key issue identified by LGIM was that the company has only obtained certification from the Roundtable on Sustainable Palm Oil for one third of its palm oil supply, despite setting a goal for 100% certification by 2020. Furthermore, two of their Tier 1 suppliers of palm oil were linked to illegal deforestation.

Following a resolution proposed by Green Century that P&G should report on its effort to eliminate deforestation (that was voted on in October 2020), LGIM engaged with P&G, the resolution proponent, and with the Natural Resource Defence Counsel to fully understand the issues and concerns.

Through this round of engagements, LGIM decided to support this resolution as, although P&G has introduced several objectives and targets to ensure their business does not impact deforestation, LGIM felt it was not doing as much as it could. LGIM has asked P&G to respond to the CDP Forests Disclosure and continue to engage on the topic and push other companies to ensure more of their pulp and wood is from FSC-certified sources.

More detail on this stewardship example can be found here: https://www.lgim.com/landg-assets/lgim/ document-library/capabilities/cg-quarterly-report.pdf.

Aon Managed Active Global Equity Fund

The Aon Managed Active Global Equity Fund, available as a self-select fund, invested in four underlying active equity funds and an underlying passive equity fund over the period.

The voting activity undertaken over the year for each underlying fund to 30 June 2021 is shown below:

Voting information

| Underlying fund | % proposals voted | % votes cast against | % votes abstained |
|--|-------------------|----------------------|-------------------|
| | | management | |
| BNY Mellon Long-Term Global Equity Fund | 100.0% | 3.1% | 0.3% |
| Baillie Gifford Global Alpha Growth Fund | 96.4% | 1.8% | 0.5% |
| Harris Associates Global Equity Fund | 100.0% | 6.3% | 0.0% |
| Investec Global Dynamic Fund* | 89.8% | 10.2% | 6.8% |
| BlackRock MSCI World Index Funds | 99.9% | 8.6% | 0.8% |

Source: Aon Investments Limited, Baillie Gifford, BlackRock, Walter Scott (BNY Mellon) & Harris Associates.

Voting example: Liberty Global

One example where Harris voted against management was in relation to executive officers' compensation at Liberty Global plc. Harris, along with c. 35% of shareholders, voted against management regarding its remuneration policy, as it believed the CEO's compensation was excessive and that half of it was time based, rather than performance based.

^{*}Fully disinvested from the Investec Global Dynamic Fund in November 2020 and hence data is provided to 31 December 2020.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

Engagement example: CLP Holdings

An example of engagement over the period is an ongoing engagement with CLP Holdings regarding the reduction in its carbon footprint and improvement of governance structures around climate change. CLP has a large carbon footprint, due largely to the coal-fired power plants in its portfolio of generation assets. Walter Scott believe that the company will deliver very significant reductions in carbon emissions as it actively manages its portfolio towards zero- or low-carbon technologies. Walter Scott's engagement policy targets regular and constructive interactions with company management. As an example, Walter Scott recently wrote to the company outlining their views, proposals and questions and have since spoken to the management team on this subject several times.

Walter Scott have invested a significant amount of time analysing this portfolio and engaging with management on the company's carbon reduction targets. These have been important factors in Walter Scott's decision to maintain an investment in CLP. Encouraging developments to CLP's coal portfolio have been witnessed, with the CEO indicating that they're looking to exit one large coal plant in India and are in the process of working through the coal portfolio in China. Walter Scott expects this to be a multi-year process given the complexity of what is required and will continue to engage with CLP management going forward to monitor progress towards the objective.

Engagement example: Ubisoft

In September 2020, Baillie Gifford engaged with Ubisoft Entertainment SA in light of allegations of sexual harassment and a toxic work culture at the company. A call with the investor relations team was an opportunity to signal the seriousness with which Baillie Gifford views the allegations and to emphasise the importance its investment teams place on corporate culture. Baillie Gifford also showed its support for the significant measures the company has taken so far. In addition, it asked for an internal perspective on the company's perceived areas of weakness when it came to fostering a safe, inclusive and diverse workplace environment. Ubisoft is willing to broaden the conversation to include management, and Baillie Gifford took this as a positive sign.

In December 2020, Ballie Gifford engaged with Ubisoft again at the company's corporate governance roadshow meeting. This provided an opportunity to probe deeper on some of the board's actions to date and to better understand what it would do differently in future. There was recognition that the company's detection systems were not good enough, and a clear indication that it was committed to changing these. Useful detail was provided on some of the findings from the review into HR organisational processes, which helped Baillie Gifford understand how this cultural context had emerged in the first place. Baillie Gifford will continue to monitor progress.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

LGIM Ethical Global Equity Index Fund

The Trustee makes the LGIM Ethical Global Equity Index Fund available as part of the self-select fund range.

Voting policy

LGIM make use of ISS's proxy voting platform to electronically vote and augment their own research and proprietary ESG assessment tools, but do not outsource any part of the strategic decisions. They have put in place a custom voting policy with specific instructions that apply to all markets globally, which seek to uphold what they consider to be minimum best practice standards all companies should observe. Even so, LGIM retain the ability to override any voting decisions based on the voting policy if appropriate, for example of engagements with the company have provided additional information.

The voting activity undertaken over the year to 30 June 2021 is shown below:

Voting information

| Fund | % proposals voted | % votes cast against | % votes abstained |
|----------------------------|-------------------|----------------------|-------------------|
| | | management | |
| LGIM Ethical Global Equity | 99.9% | 16.0% | 0.3% |
| Index Fund | | | |

Source: Aon Investments Limited, LGIM.

Engagement policy

LGIM has a six-step approach to its investment stewardship engagement activities, broadly these are:

- 1. Identify the most material ESG issues,
- 2. Formulate the engagement strategy,
- 3. Enhancing the power of engagement,
- 4. Public Policy and collaborative engagement,
- 5. Voting, and
- Reporting to stakeholders on activity.

More information can be found on LGIM's engagement policy at: https://www.lgim.com/landg-assets/lgim/_document-library/capabilities/lgim-engagement-policy.pdf.

Voting and engagement – Property and Infrastructure

Over the year, the Scheme was invested in several funds which held exposure to property and infrastructure assets. AlL appoints a number of underlying asset managers to provide this exposure. The following section describes the voting behaviour, including examples of significant votes and engagement activity for the strategies that were in place for the majority of the reporting year.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

Aon Managed Property and Infrastructure Fund

The Aon Managed Property and Infrastructure Fund, available as a self-select fund, invested in three underlying property / infrastructure funds over the period. The BlackRock Global Property Securities Index Fund invests in listed property investments, the Legal & General Infrastructure Index Fund invests in listed infrastructure and the Threadneedle Pensions Property Fund invests directly in UK commercial property.

Both BlackRock and LGIM utilise third party proxy voting service providers (typically Institutional Shareholder Services ('ISS') and Glass Lewis) for various services such as providing vote recommendations or research in relation to the listed investments held.

The voting activity undertaken by BlackRock and LGIM in relation to the listed investments over the year to 30 June 2021 is shown below:

Voting information

| Underlying fund | % proposals | % votes cast against | % votes abstained |
|--|-------------|----------------------|-------------------|
| | voted | management | |
| BlackRock Global Property Securities Index | 100.0% | 5.2% | 0.3% |
| Fund | | | |
| LGIM Infrastructure Index Fund | 100.0% | 18.2% | 0.1% |

Source: Aon Investments Limited, BlackRock, LGIM.

Direct property investments

The Trustee appreciates that engagement activities within the direct property fund may be limited in comparison to other asset classes, such as equity and fixed income. Nonetheless, the Trustee expects ESG engagement to be integrated in its managers' investment approaches. The direct property manager (Threadneedle) is a signatory of the UN PRI and has adopted ESG policies across its investments. Threadneedle takes an approach to real estate whereby they strive to understand the risks posed within the asset class and focus on mitigating these during the lifecycle of the projects. This can be done through property management, refurbishment, building improvements and strategic asset management.

A key topic of engagement continues to the significant impact of Covid-19 on companies' ability to operate. Threadneedle's approach to active stewardship remains unchanged: Threadneedle continues to engage with companies to better understand their management of financial and non-financial risks and how they generate sustainable long-term returns. Companies' response to and management of Covid-19 will be a core part of this analysis going forward.

Engagement – Fixed Income

Over the year, the Scheme invested in 10 funds, including the default strategy, which held exposure to fixed income. AIL appoints a number of underlying asset managers to provide this exposure.

While equity managers may have more direct influence on the companies they invest in, fixed income managers are also increasingly influential in their ability to encourage positive change. The Trustee also acknowledges that the concept of stewardship may be less applicable with respect to some of its fixed income investments, particularly for government bonds.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

Aon Managed Diversified Asset Fund, Aon Managed Diversified Multi Asset Fund, Aon Managed Bond Phase Fund, Aon Managed Diversified Multi Strategy Bond Fund and Aon Managed Liquidity Fund

The Aon Managed Bond Phase Fund and Aon Managed Diversified Multi Strategy Bond Fund (both available as self-select funds) invested in six underlying actively managed fixed income funds over the period. The Aon Managed Bond Phase Fund also invested in a passively managed fixed income strategy.

The Aon Managed Diversified Asset Fund and Aon Managed Diversified Multi Asset Fund (both available as self-select funds) invested in five underlying actively managed fixed income funds. These funds also invested in several passively managed fixed income strategies and a fund that provides exposure to short dated money market assets.

The Aon Managed Liquidity Fund (available as a self-select option) invested in a single underlying fund that provided exposure to short dated money market assets.

Further detail is provided in the table below.

Underlying manager information

| Underlying manager | Aon Managed | Aon Managed | Aon Managed | Aon Managed | • |
|-------------------------------------|-------------|-------------------|-------------|-------------------|----------------|
| | Diversified | Diversified Multi | Bond Phase | Diversified Multi | Liquidity Fund |
| | Asset Fund | Asset Fund | Fund | Strategy Bond | |
| | | | | Fund | |
| BlackRock (two active strategies) | Yes | Yes | Yes | Yes | No |
| BlackRock (passive corporate bonds) | Yes | Yes | Yes | No | No |
| BlackRock (passive government | Yes | Yes | No | No | No |
| bonds) | | | | | |
| BlackRock (cash) | Yes | Yes | No | No | Yes |
| Insight (active strategy) | No | No | Yes | Yes | No |
| Ninety One (active strategy) | Yes | Yes | Yes | Yes | No |
| PIMCO (active strategy) | Yes | Yes | Yes | Yes | No |
| T-Rowe Price (active strategy) | Yes | Yes | Yes | Yes | No |
| Source: Aon Investments Limited. | | | | | |

Aon Managed Passive Corporate Bond Phase Fund

The Aon Managed Passive Corporate Bond Phase Fund (available as a self-select fund) invested in a single passively managed fixed income strategy.

Aon Managed Long Term Inflation Linked Fund, Aon Managed Short Term Inflation Linked Fund and Aon Managed Pre-Retirement Bond Fund

The Aon Managed Long Term Inflation Linked Fund and Aon Managed Short Term Inflation Linked Fund each invested in an underlying passively managed government bond fund over the period. The underlying funds invested solely in government bonds. The Aon Managed Pre-Retirement Bond Fund invested in an underlying fund that aims to match changes in the cost of purchase a level annuity at retirement. To achieve this, the underlying fund invests in a mixture of government and corporate bonds.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

Engagement example: Exxon

An example of an engagement by BlackRock was that with Exxon, a multi-national oil and gas company. In BlackRock's discussion with the company, they discussed several engagement topics including governance structure, corporate strategy, environmental risks and opportunities. Discussions also covered Exxon's approach to the European regulatory environment, their views on electric vehicle penetration as a risk to their business, and their risk management in relation to physical climate change risks.

BlackRock have stated that their ongoing dialogue with Exxon has been largely constructive and effective, however, there have also been areas where the company wasn't adequately responsive to shareholder feedback. As a result, BlackRock voted against the re-election of the lead independent director; this was due to the company's lack of progress on climate-related disclosures. Furthermore, BlackRock supported a shareholder proposal seeking a report on the extreme weather resilience of certain operations. This is consistent with BlackRock's view to first engage with companies on their concerns and to subsequently hold directors accountable if those concerns are not sufficiently addressed.

BlackRock anticipate further dialogue with the board and management of Exxon and remain optimistic that their recommendations to enhance governance and transparency will lead to additional positive future outcomes.

Voting and engagement - Multi-Asset

Over the year, the Scheme was invested in a fund which held exposure to multiple asset classes including equities and fixed income, including the default strategy. AIL appoints a number of underlying asset managers to provide this exposure. The following section describes the voting behaviour, including examples of significant votes and engagement activity for the funds that were in place for the majority of the reporting year.

Aon Managed Diversified Asset Fund and Aon Managed Diversified Multi Asset Fund

The Aon Managed Diversified Asset Fund and Aon Managed Diversified Multi Asset Fund, both available as self-select funds, invested in an actively managed multi-asset fund over the period. The BlackRock Market Advantage Fund invests in equities alongside a range of other asset classes including fixed income, property and commodities.

BlackRock uses third party proxy voting service providers (typically Institutional Shareholder Services ('ISS') and Glass Lewis) for various services such as providing vote recommendations or research in relation to the listed investments held.

The voting activity undertaken by BlackRock over the year to 30 June 2021 is shown below:

Voting information

| Underlying fund | % proposals | % votes cast | % votes | Aon Managed | Aon Managed |
|------------------|-------------|--------------|-----------|-------------------|-------------------|
| | voted | against | abstained | Diversified Asset | Diversified Multi |
| | | management | | Fund | Asset Fund |
| BlackRock Market | 99.8% | 7.2% | 0.5% | Yes | Yes |
| Advantage Fund* | | | | | |

Source: Aon Investments Limited, BlackRock.

^{*}This Fund was fully disinvested from in June 2021.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

DB Section - Voting and Engagement

- As part of its delegated responsibilities, the Trustee expects the Scheme's investment managers to:
- where appropriate, engage with investee companies with the aim to protect and enhance the value of assets;
- exercise the Trustee's voting rights (where applicable) in relation to the Scheme's assets.
- The Trustee regularly reviews the continuing suitability of the appointed managers and takes advice from the investment adviser with regard to any changes. This advice includes consideration of broader stewardship matters and the exercise of voting rights, where applicable, by the appointed managers. Regarding the Annuity Policies and the collateral held in relation to them, the responsibility for voting and engagement with managers is with PLL.

The Scheme invests in short-term money market securities through its arrangements with Insight Investment Limited (Insight) (through the allocation to the Liquidity Fund). Whilst voting is not directly applicable for the Liquidity Fund (in that the fund primarily holds investment grade short dated money market instruments such as short dated government issued instruments (Gilts and T-Bills), certificates of deposits, floating rates notes and commercial paper etc. and a small (less than 1%) allocation to corporate bonds.

The Trustee believes that Insight, as a large institutional asset manager, holds an important position of influence as a major investor and the Trustee expects Insight to engage with the companies they invest in, in general, to enhance the value of assets in the economy. Insight engages with issuers and incorporates responsible investment approaches and policies in the investment process where applicable. ESG criteria are reflected in Insight's cash portfolios both in terms of ensuring material ESG risks are analysed, and to encourage better practice with regard to high-profile ESG issues. Insight monitor and analyse ESG ratings and risks within their cash investment universe on a monthly basis. Insight exclude the worst performers, and if there are possible investments with similar financial details, they will opt for the better performer in ESG terms. If an issuer has no ESG rating, they will engage with the company to understand the risks it faces; if the issuer does not engage, Insight will consider removing their holding. As a matter of policy, all Insight credit analysts regularly meet with issuers to discuss ESG related and non-ESG related issues. Out of over 1,000 engagements in 2020, 90% included references to ESG issues.

In addition, The Trustee acknowledges that Insight was awarded A+ ratings by the Principles for Responsible Investment for strategy and governance, and the integration of responsible investment related issues.

Following the purchase of the Annuity Policies, the responsibility for managing arrangements with underlying investment managers lies with PLL. The Trustee believes that PLL should use its influence and purchasing power where possible to ensure that ESG factors (including climate change) are appropriately considered by underlying investment managers and financial counterparties.

The collateral held to back the Annuity Policies is held in gilts, cash and supranational instruments and management is delegated to Aberdeen Standard Investments Ltd. Given the discretion to manage these assets has been delegated to PLL as part of the purchase of the Annuity Policies and the limited materiality of stewardship in these asset classes, or the ability to directly influence ESG integration or stewardship policies, the Trustee has not sought to obtain stewardship or engagement information in relation to these asset classes.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Implementation Statement (continued)

Summary

Overall, the Trustee is of the opinion the stewardship carried out on behalf of the Scheme is adequate, and in line with the stewardship policy as stated in the SIP. The Trustee notes the efforts from their investment manager, AIL, in monitoring the appointed underlying asset managers and encouraging better practices where appropriate. Similarly, the other examples reviewed demonstrate the willingness and ability of the appointed underlying asset managers to take proactive stewardship activity.

The Trustee recognises that it has a responsibility as a large institutional investor to encourage and promote high standards of stewardship in relation to the assets that the Scheme invests in. Accordingly, the Trustee continues to expect improvements over time, in line with the increasing expectations on asset managers and their significant influence to generate positive outcomes for the Scheme, through considered voting and engagement.

Employer related investments

The investments of the Scheme are invested in accordance with Section 40 of the Pensions Act 1995. Details of any employer related investments are disclosed in note 24 to the financial statements.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Further information

Further information about the Scheme is available, on request, to members and prospective members, their spouses and other beneficiaries together with all recognised trade unions. In particular, the documents constituting the Scheme, the Rules and a copy of the latest actuarial report and the Trustee's Statement of Investment Principles can be inspected.

Individual benefit statements are provided to deferred DC members annually and for deferred DB members on request. In addition to the information shown on these statements members can request details of the amount of their current transfer value and, if applicable, the current amount of any refund of contributions to which they would be entitled on leaving service. Such requests are available free of charge once a year.

If members have any queries concerning the Scheme or their own pension position, or wish to obtain further information, they should contact at The PGL Pension Scheme Administrator the contact details on page 1 who will also be able to provide them with a further copy of the Scheme's booklet should they require one and answer any queries that they may have about entitlement to benefits.

Aon Solutions UK Limited processes the personal data as contained in this report and financial statements for the purpose of providing the Trustee with a report and financial statements on the operation of the Scheme. Aon Solutions UK Limited processes personal data in the context of providing pension scheme administration services on behalf of the Trustee, the data controller. Aon Solutions UK Limited, when operating in its capacity as a data processor who provides the members of the Scheme with pension scheme administration services on behalf of the Trustee, will comply with the applicable legislation including any data protection legislation and the instructions of the Trustee.

The Trustee or the Employers will ensure the data subjects of whom personal data is processed for the purposes of this report and financial statements are informed of the processing activities in accordance with the requirements of the applicable data protection legislation.

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Compliance matters

HM Revenue & Customs Registration

The Scheme is a registered pension scheme in accordance with the Finance Act 2004. This means that the contributions paid by Principal Employers and the members qualify for full tax relief, and enables income earned from investments by the Trustee to receive preferential tax treatment.

Pension Tracing

The Scheme is registered with the Pension Tracing Service which maintains a list of up to date addresses of schemes to assist ex-members in tracing their rights if they have lost contact with the previous Employers' scheme. The address for the Pension Tracing Service is:

The Pension Tracing Service 9
Mail Handling Site A
Wolverhampton
WV98 1LU

0800 731 0193 www.gov.uk/find-pension-contact-details

The Pensions Regulator

The Pensions Regulator ('TPR') is the United Kingdom ('UK') regulator of work-based pension schemes.

TPR's role is to act to protect the interest of pension scheme members and to enforce the law as it applies to occupational pension schemes.

The regulations set out clearly the areas that TPR covers and the powers that are vested in it. For example, TPR can prohibit or disqualify Trustee for acting unlawfully, and can impose fines on wrong doers.

TPR can be contacted at:

The Pensions Regulator Napier House Trafalgar Place Brighton BN1 4DW

0345 600 1011 customersupport@tpr.gov.uk www.thepensionsregulator.gov.uk

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Compliance matters (continued)

The Pension Protection Fund

The Pension Protection Fund was established to provide compensation to members of eligible pension schemes, when there is a qualifying insolvency event in relation to the Employer and where there are insufficient assets in the pension scheme to cover Pension Protection Fund levels of compensation.

The Pension Protection Fund can be contacted at:

PPF Member Services Pension Protection Fund PO Box 254 Wymondham NR18 8DN

0330 123 2222 ppfmembers@ppf.co.uk www.ppf.co.uk

Questions about pensions

If you have any questions about your pension, MoneyHelper, which is part of the Money and Pensions Service provides professional, independent and impartial help with pensions for free. Services include independent information and general guidance on pension matters.

MoneyHelper can be contacted at:

Money and Pensions Service 120 Holborn London EC1N 2TD

0800 011 3797 www.moneyhelper.org.uk

Resolving difficulties/Internal Dispute Resolution

It is expected that most queries relating to benefits can be resolved with the Scheme's Administrator. In the event that a complaint cannot be resolved members can make a formal complaint using the Scheme's Internal Dispute Resolution ('IDR') procedure details of which can be obtained from the Secretary to the Trustee.

If the complaint is not resolved satisfactorily, the Government appointed Pensions Ombudsman can investigate complaints of injustice due to bad administration either by the Trustee or the Scheme's Administrator, or disputes of fact of law. The Pensions Ombudsman can be contacted at:

The Pensions Ombudsman 10 South Colonnade Canary Wharf London E14 4PU

0800 917 4487 enquiries@pensions-ombudsman.org.uk www.pensions-ombudsman.org.uk

TRUSTEE'S REPORT YEAR ENDED 30 JUNE 2021

Statement of Trustee's Responsibilities

Trustee's responsibilities in respect of the financial statements

The financial statements, which are prepared in accordance with UK Generally Accepted Accounting Practice, including the Financial Reporting Standard applicable in the UK and Republic of Ireland ('FRS 102'), are the responsibility of the Trustee. Pension scheme regulations require, and the Trustee is responsible for ensuring, that those financial statements:

- show a true and fair view of the financial transactions of the Scheme during the Scheme year and of the amount and disposition at the end of the Scheme year of its assets and liabilities, other than liabilities to pay pensions and benefits after the end of the Scheme year; and
- contain the information specified in Regulation 3A of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, including making a statement whether the financial statements have been prepared in accordance with the relevant financial reporting framework applicable to occupational pension schemes.

In discharging these responsibilities, the Trustee is responsible for selecting suitable accounting policies, to be applied consistently, making any estimates and judgements on a prudent and reasonable basis, and for ensuring that the financial statements are prepared on a going concern basis unless it is inappropriate to presume that the Scheme will continue as a going concern.

The Trustee is also responsible for making available certain other information about the Scheme in the form of an annual report.

The Trustee also has a general responsibility for ensuring that accounting records are kept and for taking such steps as are reasonably open to them to safeguard the assets of the Scheme and to prevent and detect fraud and other irregularities, including the maintenance of an appropriate system of internal control.

The Trustee is also responsible for the maintenance and integrity of the https://pensioninformation.aon.com/pgl website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Trustee's responsibilities in respect of contributions

The Trustee is responsible under pensions legislation for preparing, and from time to time reviewing and if necessary revising, a schedule of contributions showing the rates of contributions payable to the Scheme by or on behalf of the Employers and the active members of the Scheme and the dates on or before which such contributions are to be paid.

The Trustee is also responsible for keeping records in respect of contributions received in respect of any active member of the Scheme and for adopting risk-based processes to monitor whether contributions that fall due to be paid are paid into the Scheme in accordance with the Schedule of Contributions.

Where breaches of the Schedule occur, the Trustee is required by the Pensions Acts 1995 and 2004 to consider

| making reports to the Pensions Regulator and to memb | ers. | |
|--|--------------------------|---|
| Approval | | |
| The Trustee's Report was approved by the Trustee and | signed on its behalf by: | |
| Trustee Director: | Trustee Director: | |
| Date: | Date: | |
| | 36 | 6 |

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

PGL Pension Scheme ('the Scheme') DC Section and AVCs

The Occupational Pension Schemes (Scheme Administration) Regulations 1996 (the 'Regulations') require the Trustee Directors ('the Trustee') to prepare an annual statement regarding governance, which should be included in the Annual Report and financial statements.

The statement is in connection with the main Defined Contribution Section and the AVC facility for members of the Defined Benefit Section of the Scheme. This statement is issued by the Trustee covering the period from 1 July 2020 to 30 June 2021 and is signed on behalf of the Trustee by the Chair.

This statement covers governance and charge disclosures in relation to the following:

- The default investment arrangement;
- Processing of core financial transactions;
- Member borne charges and transaction costs;
- Illustration of the cumulative effect of costs and charges over time;
- The extent to which the Scheme represents good Value for Members; and
- Trustee knowledge and understanding.

During this Scheme year, in addition to their usual activities, in light of the COVID-19 pandemic, the Trustee received regular reports from its advisers to help identify potential risks and any mechanisms required to mitigate those risks.

It is worth noting that during 2020 and 2021, the majority of the Scheme's DC members were transferred to the Standard Life MasterTrust, as agreed between the Employer and the Trustee. A small group of DC members remain in the Scheme due to protections that may be lost if they transferred to the MasterTrust.

The Default Arrangement

The Trustee is required to design default arrangements in members' interests and keep them under review. The Trustee needs to take account of the level of costs and the risk profile that are appropriate for the Scheme's membership in light of the overall objective of the default arrangement strategy.

Members' funds are invested through Aon's delegated investment platform, through which funds are managed by Aon Investments Limited ('AIL'). Under this approach, the Trustee delegates the selection of the platform provider, available fund range and day to day management of the funds to AIL. The Trustee maintains responsibility for the investment fund options made available to members and takes expert advice as required from its professional advisers.

The Trustee has designated the Drawdown Lifestyle Strategy as the default arrangement for the Scheme. The default arrangement is provided for members who have not made an active choice with regards to their choice of investment.

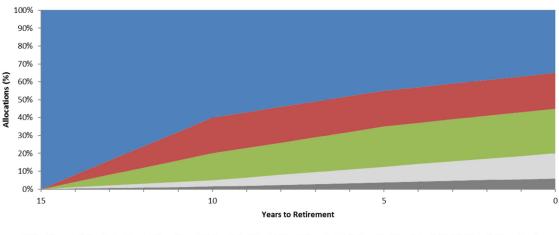
The strategy is consistent with the aim to provide members with the potential for good levels of growth during the accumulation of their retirement savings through exposure to equities, and then to gradually diversify their investments 15 years before their target retirement date. This is achieved by automatically moving members' funds from return-seeking assets, which aim for long-term growth in excess of inflation, to a more broad-based and lower risk asset mix as a member approaches their target retirement date.

This is expected to be appropriate for the majority of members who are expected to take their funds as flexible income in retirement ('income drawdown').

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

The Default Arrangement (continued)

The glidepath for the Drawdown Lifestyle Strategy is shown below:



■ Short Term Inflation Linked Fund ■ Long Term Inflation Linked Fund ■ Bond Phase Fund ■ Diversified Asset Fund ■ Initial Growth Phase Fund

The last review of the default arrangement and self-select funds by the Trustee took place on 2 July 2019 and changes were implemented in November 2019. The next review is due by 2 July 2022 but may not be required, given the intention to transfer the residual assets from the Scheme prior to this date.

Performance of funds is monitored on a quarterly basis to ensure that performance is in line with the Trustee's aims and objectives and focusses on relative performance against benchmarks and any targets agreed by the Trustee with AIL as fund manager. The Trustee raises any concerns with AIL and Aon, as adviser, as part of this review. Aon, as investment adviser, also monitor the funds on a quarterly basis. AIL also considers how each fund deals with Environmental, Social and Governance (ESG) factors, including climate change as part of the quarterly performance monitoring. Each of the underlying funds available to members is given an ESG rating by AIL. The Trustee raises any concerns with AIL and Aon, as advisor, as part of this review.

Based on these reviews the Trustee remains comfortable that the default arrangement is performing in line with its stated objectives.

A copy of the latest Statement of Investment Principles ('SIP') is attached to this Statement and is also available through the Scheme's website.

Processing of Core Financial Transactions

The Trustee has a specific duty to ensure that core financial transactions (including the investment of contributions, transfer of member assets into and out of the Scheme, transfers between different investments within the Scheme and payments to and in respect of members/beneficiaries) are processed promptly and accurately.

No further contributions are received as all members now have 'deferred' status following the move to Standard Life. Core financial transactions are undertaken on behalf of the Trustee by Aon. The Trustee has a Service Level Agreement ('SLA') in place with Aon that covers the accuracy and timeliness of all core financial transactions. Aon reports quarterly to the Trustee through the Scheme's administration report, which is presented and considered at each quarterly Trustee meeting. The quarterly reports include details of performance against agreed service levels for all transaction types. Aon aims to accurately complete all financial transactions within 5 working days. In addition, details of any complaints or errors are notified to the Trustee as part of the ongoing quality controls within the Scheme. During the Scheme year, Aon met the SLA requirements with 94% of activities completed within 5 working days.

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Processing of Core Financial Transactions (continued)

In addition, Aon has the following key processes and controls to help meet the SLAs:

- Straight Through Processing for investment switches. This is used to improve efficiency and includes the administration platform being fully integrated with the investment platform to ensure that member records and fund prices are updated on a daily basis.
- Full member reconciliation. This is undertaken annually in preparation for the Scheme's Annual Report and Accounts.
- Daily and monthly cash and unit reconciliation. The unit reconciliations are included in the quarterly administration reports and the cash reconciliations are provided as part of the Scheme's Annual Report and Accounts. There are escalation points if there is no response or closure to the questions raised.
- Daily monitoring of bank accounts to confirm movements are recorded in a complete, accurate and timely manner. Discrepancies are researched and resolved in a timely manner.

The Trustee considers the processes and controls implemented by the administrator to be suitably designed. In addition, controls around administration and the processing of transactions are documented in the Scheme's risk register which is reviewed at Trustee meetings annually.

There have been no administration service issues with respect to core financial transactions which need to be reported.

The Trustee carries out regular reviews of the AVC arrangements and remain comfortable that there are no administration issues with the arrangements.

The Trustee is confident that the processes and controls it has in place with Aon are robust and will ensure that the Trustee can continue to monitor that the financial transactions which are important to members are dealt with properly. In the light of the above, the Trustee considers that the requirements for processing core financial transactions have been met.

Member Borne Charges and Transaction costs

The Trustee should regularly monitor the level of charges borne by members through the funds. These charges comprise:

- explicit charges, such as the Annual Management Charge ('AMC'), and additional expenses that are disclosed by the fund managers as part of the Total Expense Ratio ('TER');
- transaction costs borne within the fund for activities such as buying and selling of particular securities within the fund's portfolio.

The Scheme offers a default lifestyle strategy, plus two further lifestyle strategies and a range of self-select options covering a range of asset classes. The investment options available have been selected and designed following advice from the Scheme's investment adviser, Aon, with the specific needs of members in mind.

The charges and transaction costs have been supplied by AIL, the Scheme's fund manager, with the exception of the charges set out in (iii) which have been sourced from Phoenix Life, the legacy AVC provider.

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Member Borne Charges and Transaction costs (continued)

(i) Default arrangement – Drawdown Lifestyle Strategy

The default arrangement has levied a TER of less than the level of the Charge Cap which is 0.75% p.a. of assets under management for all members during the period 1 July 2020 to 30 June 2021. The TER, along with transaction costs, are shown in the table below.

| Years to retirement | TER (% p.a.) | Transaction Costs | Total Costs (%p.a.) |
|---------------------|--------------|-------------------|---------------------|
| | | (% p.a.) | |
| 15+ | 0.27 | 0.06 | 0.33 |
| 13 - 14 | 0.28 | 0.07 | 0.35 |
| 11-12 | 0.29 | 0.08 - 0.09 | 0.37 – 0.38 |
| 4-10 | 0.30 | 0.10 | 0.40 |
| 0-3 | 0.29 | 0.10 | 0.39 |

(ii) Self-select investment funds

During the period the Trustee also made available a range of self-select options for members and alternative lifestyle strategies, all of which were available to both main DC members and to AVC members. The TERs and transaction costs for each are shown in the table below.

Annuity Lifestyle Strategy:

| Years to retirement | TER (% p.a.) | Transaction Costs | Total Costs (%p.a.) |
|---------------------|--------------|-------------------|---------------------|
| | | (% p.a.) | |
| 15+ | 0.27 | 0.06 | 0.33 |
| 13 - 14 | 0.28 | 0.07 | 0.35 |
| 11-12 | 0.29 | 0.08 - 0.09 | 0.37 - 0.38 |
| 5-10 | 0.30 | 0.10 | 0.40 |
| 4 | 0.29 | 0.09 | 0.38 |
| 2-3 | 0.28 | 0.05 - 0.07 | 0.33 - 0.35 |
| 0-1 | 0.27 | 0.02 - 0.04 | 0.29 - 0.31 |

Cash Lifestyle Strategy:

| Years to retirement | TER (% p.a.) | Transaction Costs | Total Costs (%p.a.) |
|---------------------|--------------|-------------------|---------------------|
| | | (% p.a.) | |
| 15+ | 0.27 | 0.06 | 0.33 |
| 13 - 14 | 0.28 | 0.07 | 0.35 |
| 11-12 | 0.29 | 0.08 - 0.09 | 0.37 - 0.38 |
| 5-10 | 0.30 | 0.10 | 0.40 |
| 4 | 0.28 | 0.09 | 0.37 |
| 3 | 0.26 | 0.07 | 0.33 |
| 2 | 0.24 | 0.05 | 0.29 |
| 1 | 0.22 | 0.03 | 0.25 |
| 0 | 0.20 | 0.02 | 0.22 |

| Self Select Funds | TER | Transaction | Total Costs (%p.a.) |
|--------------------------------------|----------|----------------|---------------------|
| | (% p.a.) | Costs (% p.a.) | |
| PGL Global Equity Fund | 0.25 | 0.04 | 0.29 |
| PGL Active Global Equity Fund | 0.74 | 0.08 | 0.82 |
| PGL UK Equity Index Fund | 0.06 | 0.00 | 0.06 |
| PGL Property and Infrastructure Fund | 0.46 | 0.19 | 0.65 |
| PGL Diversified Multi-Asset Fund | 0.35 | 0.17 | 0.52 |
| PGL Diversified Multi-Strategy Fund | 0.45 | 0.32 | 0.77 |
| PGL Global Ethical Index Fund | 0.36 | 0.00 | 0.36 |

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Member Borne Charges and Transaction costs (continued)

A full listing of the underlying funds in each of the Lifestyle Strategies, and the respective transaction costs, is shown in the Appendix.

The transaction costs are implicit within fund returns and do not form part of the explicit costs (TERs) paid by members.

There can arise, on occasion, transactions that do not lead to a cost but instead a profit. As the requirement is to report on costs, these transactions are shown as a 0% p.a. cost in the table above.

(iii) Additional Voluntary contributions

There is a small legacy AVC policy provided through Phoenix Life. Charges are higher for these funds (up to 1.01% p.a. Total Expense Ratio) as is to be expected for small legacy AVC arrangements, some of which include guarantees and cannot easily be transferred to funds with lower charges. These arrangements are closed to new contributions. The costs and charges for these legacy funds over the reporting year were as follows:

| Legacy AVC Funds | TER* | Transaction Costs | Total Costs |
|---|----------|-------------------|-------------|
| Phoenix Life | (% p.a.) | (% p.a.) | (% p.a.) |
| Alba Genesis (BL) Building Society Acc Fund | 1.00 | 0.01 | 1.01 |
| Alba Managed Pension Fund | 0.99 | 0.18 | 1.17 |
| Alba UK Equity Pension Fund | 0.99 | 0.15 | 1.14 |
| Alba Genesis (BL) Equity Acc Fund | 1.01 | 0.15 | 1.16 |
| Alba International Pension Fund | 0.99 | 0.20 | 1.19 |
| Alba Fixed Interest Pension | 0.99 | 0.04 | 1.03 |
| Unitised Capital Guarantee Fund | 1.00 | 0.06 | 1.06 |
| Alba Cash Deposit Fund | 0.99 | 0.01 | 1.00 |
| Swiss Life Fixed Interest | 0.52 | 0.08 | 0.60 |
| Swiss Life Fixed Interest Pension | 0.77 | 0.08 | 0.85 |
| Swiss Life Equity | 0.51 | 0.13 | 0.64 |
| Swiss Life Equity Pension | 0.76 | 0.13 | 0.89 |
| Swiss Life Europe | 0.53 | 0.23 | 0.76 |
| Swiss Life Europe Pension Fund | 0.78 | 0.23 | 1.01 |
| Swiss Life Far East | 0.55 | 0.42 | 0.97 |
| Swiss Life Far East Pension Fund | 0.80 | 0.42 | 1.22 |
| Swiss Life 15+ Gilt | 0.54 | 0.00 | 0.54 |
| Swiss Life Mixed | 0.52 | 0.17 | 0.69 |
| Swiss Life Mixed Pension | 0.77 | 0.17 | 0.94 |
| Swiss Life Cash | 0.50 | 0.01 | 0.51 |
| Swiss Life Cash Pension Fund | 0.75 | 0.01 | 0.76 |
| Swiss Life American | 0.51 | 0.01 | 0.52 |
| Swiss Life American Pension | 0.76 | 0.01 | 0.77 |
| Swiss Life Group Equity | 0.53 | 0.19 | 0.72 |

^{*}Annual expenses as % asset share

There can arise, on occasion, transactions that do not lead to a cost but instead a profit. As the requirement is to report on costs, these transactions are shown as a 0% p.a. cost in the table above.

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Illustration of the effect of costs and charges

The Trustee is required to illustrate the effect of the costs and charges typically paid by a member on their retirement values (as a "pounds and pence figure").

From 6 April 2018 the Occupational Pension Schemes (Administration and Disclosure) (Amendment) Regulations 2018 introduced new requirements relating to the disclosure and publication of the level of charges and transaction costs by the trustees and managers of a relevant scheme. These changes are intended to improve transparency on costs. As part of the changes, the Trustee is required to illustrate the cumulative effect over time of the application of transaction costs and charges on the value of a member's benefits.

The next few pages contain illustrations of the cumulative effect of costs and charges on the value of member savings within the Scheme over a period of time. The illustrations have been prepared having regard to statutory guidance.

As each member has a different amount of savings within the Scheme and the amount of any future investment returns and future costs and charges cannot be known in advance, the Trustee has had to make a number of assumptions about what these might be. The assumptions are explained in the notes sections below the illustrations.

Members should be aware that such assumptions may or may not hold true, so the illustrations do not promise what could happen in the future. This means that the information contained in this Chair's Statement is not a substitute for the individual and personalised illustrations which are provided to members each year by the Scheme.

The illustrations provided

Each of the charts and tables below illustrates the potential impact that costs and charges might have on different investment options provided by the Scheme. Not all investment options are shown in the illustrations. The Trustee has chosen the following illustrations:

- charts showing the potential impact that costs and charges might have for 2 example members who have assets invested in the Drawdown Lifestyle Strategy (the default).
- under each chart, a table showing the potential impact that costs and charges might have if the example
 member were invested in a higher risk profile fund that has a higher level of costs and charges compared
 to the one illustrated in the chart and a lower risk profile fund that has a lower level of costs and charges
 compared to the one illustrated in the chart.

The Trustee has determined the 2 example members for whom illustrations have been provided as the youngest deferred member and a deferred member of average age (ages determined using data for the Scheme). The current fund values chosen for the illustrations are representative pot sizes held by members in the Drawdown Lifestyle Strategy.

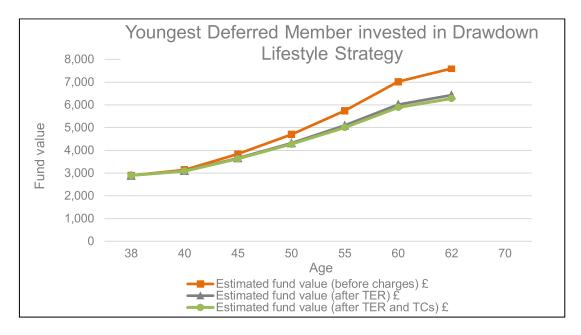
CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Illustration of the effect of costs and charges (continued)

Example 1

For a deferred member aged 38, invested in the Drawdown Lifestyle strategy, the estimated impact of charges on projected retirement values is shown below. Projections are based on a fund value of £2,900 at age 38 and are shown in current money terms.

Over the period, the example member's fund is expected to increase from £2,900 to £5,110 after charges. As the member is not an active member, there are no new contributions paid into the Scheme. The full increase in the fund value is from the assumed investment returns.



| | Drawdow | vn Lifestyle Strategy (Default) PGL Active Global Equity Fund | | | PGL Active Global Equity Fund | | PGL Long | g-Term Inflatio Fund* | n-linked |
|---------|--|--|------------------------------|--|---|------------------------------|---------------------------------------|---|------------------------------|
| Ag e | Estimated fund value (before charges) £ | Estimated fund value (after charges) £ | Effect of charges £ | Estimated fund value (before charges) £ | Estimated fund value (after charges) £ | Effect of charges £ | Estimated fund value (before charges) | Estimated fund value (after charges) £ | Effect of charges £ |
| 38 | 2,900 | 2,900 | 0 | 2,900 | 2,900 | 0 | 2,900 | 2,900 | 0 |
| 40 | 3,110 | 3,100 | 10 | 3,140 | 3,100 | 40 | 2,790 | 2,780 | 10 |
| 45 | 3,720 | 3,650 | 70 | 3,840 | 3,660 | 180 | 2,530 | 2,500 | 30 |
| 50 | 4,400 | 4,270 | 130 | 4,700 | 4,320 | 380 | 2,290 | 2,240 | 50 |
| 55 | 4,940 | 4,720 | 220 | 5,740 | 5,100 | 640 | 2,070 | 2,020 | 50 |
| 60 | 5,330 | 5,030 | 300 | 7,020 | 6,020 | 1,000 | 1,880 | 1,810 | 70 |
| 62 | 5,460 | 5,110 | 350 | 7,600 | 6,430 | 1,170 | 1,810 | 1,740 | 70 |

*In an environment of low interest rates, returns on the PGL Long Term Inflation Linked Fund are negative after charges. The Trustee is aware that in the current economic environment this is the case with these types of funds and wishes to remind members of the importance of ensuring that their investments are meeting their objectives.

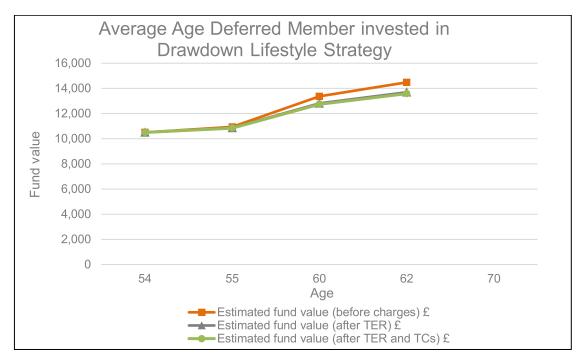
CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Illustration of the effect of costs and charges (continued)

Example 2

For a deferred member aged 54, invested in the Drawdown Lifestyle strategy, the estimated impact of charges on projected retirement values is shown below. Projections are based on a fund value of £10,500 at age 54 and are shown in current money terms.

Over the period, the example member's fund is expected to increase from £10,500 to £11,560 after charges. As the member is not an active member, there are no new contributions paid into the Scheme. The full increase in the fund value is from the assumed investment returns.



| | Drawdown Lifestyle Strategy (Default) | | | PGL Active Global Equity Fund | | | PGL Long | Term Inflation Fund* | Linked |
|-----|--|---|------------------------------|--|---|------------------------------|--|---|------------------------------|
| Age | Estimated fund value (before charges) £ | Estimated fund value (after charges) £ | Effect of charges £ | Estimated fund value (before charges) £ | Estimated fund value (after charges) £ | Effect of charges £ | Estimated fund value (before charges) £ | Estimated fund value (after charges) £ | Effect of charges £ |
| 54 | 10,500 | 10,500 | 0 | 10,500 | 10,500 | 0 | 10,500 | 10,500 | 0 |
| 55 | 10,710 | 10,680 | 30 | 10,930 | 10,850 | 80 | 10,300 | 10,280 | 20 |
| 60 | 11,550 | 11,360 | 190 | 13,360 | 12,810 | 550 | 9,330 | 9,230 | 100 |
| 62 | 11,810 | 11,560 | 250 | 14,480 | 13,690 | 790 | 8,970 | 8,850 | 120 |

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Illustration of the effect of costs and charges (continued)

The following assumptions have been made for the purposes of the above illustrations:

• The assumed growth rates (gross of costs and charges) and the TERs and transaction costs for the self-select funds and the funds underlying the default strategy are as follows:

| | Assumed | TER (%) | Transaction | Total charge |
|--------------------------------------|-----------------|---------|-------------|--------------|
| Fund name | growth rate (%) | | costs (%) | (%) |
| PGL Initial Growth Phase Fund | 6.20 | 0.28 | 0.04 | 0.32 |
| PGL Diversified Multi-Asset Fund | 4.30 | 0.35 | 0.23 | 0.58 |
| PGL Bond Phase Fund | 1.50 | 0.32 | 0.22 | 0.54 |
| PGL Long Term Inflation Linked Fund | 0.50 | 0.17 | 0.01 | 0.18 |
| PGL Short Term Inflation Linked Fund | 0.30 | 0.17 | 0.02 | 0.19 |
| PGL Active Global Equity Fund | 6.70 | 0.74 | 0.11 | 0.85 |

- The transaction costs have been averaged over a two-year period in line with statutory guidance to reduce the level of volatility and a floor of 0% p.a. has been used for the transaction costs if these were negative in any year so as not to potentially understate the effect of charges on fund values over time.
- Inflation is assumed to be 2.5% p.a. Projected pension pot values are therefore shown in today's terms, and do not need to be reduced further for the effect of future inflation.
- Retirement is assumed at the normal retirement age of 62.
- Asset allocations for members invested in the default drawdown strategy are assumed to be rebalanced annually.
- The projected fund values shown are estimates for illustrative purposes only and are not guaranteed.

The transaction costs, as defined in regulation 2(1) of the Occupational Pension Schemes (Charges and Governance) Regulations 2015, should be based on an average of the previous 5 years' transaction costs or, where data is available for fewer than 5 years, an average of transactions costs over the years for which data is available. Currently, less than 5 years of transaction cost information is available from providers, however data provision is expected to improve over time.

The charge illustrations are for information and transparency purposes only, and therefore the Trustee does not expect members to take any action in respect of the information above. Members are regularly encouraged to review that their investment choices are suitable to meet their needs. In some economic environments, returns on funds may not keep pace with inflation after charges.

Value for members

The Administration Regulations require the Trustee to make an assessment of charges and transactions costs borne by DC section and AVC members and the extent to which those charges and costs represent good value for money for members.

There is no legal definition of "good value" and the process of determining this for members is a subjective one. Based on advice from the Scheme advisors, Aon, the Trustee has established a cost-benefit analysis framework in order to assess whether the member borne charges deliver good Value for Members. The framework has been designed with reference to the statutory guidance. The assessment against the framework is relevant to the current membership. The cost part of the analysis considers the costs and charges members pay. The benefit side of the analysis considers the quality of Scheme Governance and Management, the quality of Scheme Administration, the quality of Scheme Investments and the quality of Scheme Communications.

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Value for members (continued)

The framework covers the following:

Costs

- Based on the profile of the Scheme's DC/AVC arrangements, the Trustee believes that the explicit charges are competitive when compared to current market rates on a like for like basis.
- The level of charges for the legacy AVC arrangements are generally higher than the main Scheme fund options (which in broad terms is common for small legacy AVC arrangements).
- The Trustee considers the costs and charges of the investment options to be appropriate for the size of the Scheme and comparable to charges levied by other providers.

Scheme Governance and Management

- Scheme governance covers the time spent by the Trustee to ensure the Scheme is run in compliance with the law and regulation, including taking account of the interests of its members.
- The Trustee believes that good governance is key to the achievement of good member outcomes. The Trustee regularly reviews and updates its governance processes and procedures to make sure that they meet industry best practice.
- The Scheme is governed by an experienced group of Trustee Directors including a professional, independent Chair.
- The Board regularly review information about the performance of Scheme investments and also about the administration and membership amongst other information. This helps determine an appropriate strategy to support DC members and make improvements.

Scheme Administration

- The Trustee has appointed Aon to provide administration services to the Scheme and is satisfied that Aon has sufficient checks in place to monitor and report on the standard of the administration service and to ensure that when administrative errors do occur, members are not disadvantaged as a result.
- The Trustee regularly monitors the Scheme administration and over the period found that the necessary administration standards were being achieved.
- Performance against SLA over the year was 94%.
- The Trustee did not receive any serious complaints during the Scheme year. The Trustee is satisfied
 that the SLAs in place are appropriate and is comfortable with the performance against SLAs over the
 year.

Scheme Investments

- The Scheme provides members with an appropriate range of lifestyle and self-select fund options. The investment strategy and performance are regularly monitored and reviewed by the Trustee. The investment funds available have been designed, following advice from the Scheme's investment adviser, with the specific needs of members in mind.
- The Trustee has reviewed the range of funds available over the year and believes that the existing strategy and range of funds available remains appropriate for the Scheme.

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Value for members (continued)

Scheme Communications

- The Scheme provides members with regular, clear communications regarding the choices open to members and 'at retirement' communications.
- Members can access help to support them in their decision making in the form of an investment guide.
- The Trustee issues an annual newsletter to members updating them on developments during the course of the year.
- A variety of communication media are used, including access to well-developed online tools and helpful
 information around retirement planning via the Scheme's member website
 (www.mypensionline.com/pgl)
- Members have access to a benefit calculation tool and other guidance material on the Scheme website to assist with retirement planning.

Under the Trustee's assessment framework, the Trustee believes that the Scheme delivers value for its members. The Trustee will continue to monitor the Scheme against the Regulator's governance standards to ensure it continues to deliver value.

Trustee's Knowledge and Understanding ('TKU')

Sections 247 and 248 of the Pensions Act 2004 set out the requirement for trustees to have appropriate knowledge and understanding of the law relating to pensions and trusts, the funding of occupational pension schemes, investment of Scheme assets and other matters to enable them to exercise their functions as trustees properly. This requirement is underpinned by guidance in the Pension Regulator's Code of Practice 7.

There are seven Trustee Directors for the Scheme. Three Company Appointed Directors (two of which are independent) and four Member Nominated Directors. The Trustee board incorporates a range of skills and experience and a diverse mix of backgrounds. As examples, one independent Trustee Director is a Fellow of the Institute and Faculty of Actuaries and one independent Trustee Director is a Chartered Director and Chartered Insurer.

The most recent Trustee Effectiveness review was carried out on 2 July 2019. It was identified that there was a lack of diversity of the Trustee Board and the Trustee considered whether they adequately understood the concerns and behaviours of the active membership. In order to address this concern, an active member was appointed as a Trustee Director on 24 July 2020.

The Trustee Directors also considered the Chair's role specifically as part of the Trustee Effectiveness review and raised no issues or concerns – they were comfortable that the current Chair carries out his role effectively. There were no other changes required or introduced in the reporting period.

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Trustee's Knowledge and Understanding ('TKU') (continued)

The Trustee has met the Pension Regulator's TKU requirements (as set out under Code of Practice No 7) during the Scheme year through the following measures:

- Assessing training needs and considering whether any gaps exist in individual trustees' knowledge and understanding;
- Undergoing training in the period to address those needs;
- Maintaining training logs for each individual trustee which support the above; and
- Providing training to new Trustee Directors as appropriate, considering their prior pensions and trustee knowledge and experience. Individual Trustee Directors are expected to complete the Pensions Regulator's toolkit within 6 months of appointment and all Trustee Directors have completed this requirement. New Trustee Directors are required to undertake trustee training at the earliest opportunity after selection and agree to the training protocol in place. There was a new Trustee Director appointed during the Scheme year, who agreed to the training protocol in place, undertook various introductory training sessions and conferences.

The Trustee received training during the year on bulk transfers and also attended various seminars and conferences during the year held by legal, actuarial, DC consulting and investment providers focussing on topical issues and challenges relating to the COVID pandemic, market and regulatory developments and expectations for the future. Details of the training received has been captured in the individual trustee training logs.

Training logs are maintained for all Trustee Directors by the Scheme Secretary, Aon. Copies of Scheme documents are provided as part of the training for new Trustee Directors and are reviewed by the Trustee on a regular basis.

The Trustee is conversant with the key Scheme documents and policies including the Trust Deed and Rules and the Statement of Investment Principles for the Scheme. The Trustee reverts to the legal advisor for any clarification if required.

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Trustee's Knowledge and Understanding ('TKU') (continued)

In addition to the knowledge and understanding of the Trustee board, the Trustee has engaged with their appointed professional advisers regularly throughout the year to ensure that they run the Scheme and exercise their functions properly, including the following:

- Reviewed quarterly administration reports from Aon to monitor service delivery against agreed service levels (demonstrating knowledge and understanding of the law relating to pensions and trusts and a working knowledge of all documents setting out the Trustee's current policies).
- Reviewed quarterly reporting of each individual investment fund to ensure that performance is in line with the Trustee's aims and objectives and focusses on relative performance against benchmarks and any targets agreed by the Trustee with AIL as fund manager (demonstrating knowledge and understanding of the relevant principles relating to the funding and investment of occupational schemes).
- Ensured that an audit of the Trustee's Report and Accounts as at 30 June 2021 was carried out by PwC (demonstrating knowledge and understanding of the law relating to pensions and trusts).
- Updated the Statement of Investment Principles for September 2020. This document was considered and discussed in advance of updates made (demonstrating a working knowledge of the current SIP).
- Held quarterly Trustee meetings, covering DC matters, with providers and advisers who provided reporting
 and specialist advice before asking the Trustee to take relevant decisions as required. Additional ad-hoc
 meetings and conference calls were held during the Scheme year as required. Minutes of each Trustee
 meeting document the information shared, and specialist advice given.
- Maintaining a regime for proper governance (based on the Pension Regulator's DC Code of Practice) and
 using this as the basis for governance of the DC Section. This is achieved through an annual assessment
 of the Scheme against the DC Code of Practice and a Value for Members assessment that directly feeds
 into the content of this Chair's Statement.

The Trustee also considered the impact of the COVID-19 pandemic on the Trustee board and put in place appropriate plans to ensure that the board could continue to perform effectively during this time. Specifically, the Trustee has reviewed the regularity of its Trustee meetings and the format (virtual, shorter Trustee meetings will be held more regularly during this time).

Considering the training activities completed by the Trustee Board together with the professional advice available to the Trustee, the Trustee considers that it meets the Pension Regulator's TKU requirements (as set out under Code of Practice No 7) and is confident that the combined knowledge and understanding of the Trustee Board, together with the input from its specialist advisers, enables it to properly exercise its functions as the Trustee of the Scheme.

| The Chair's Statement was a | pproved by the | Trustee and | signed on its | s behalf by |
|-----------------------------|----------------|-------------|---------------|-------------|

| | _ | _ | |
|--------|-----|-----|-------|
| Chair | Ωf | Tri | inton |
| CHIAII | ()I | | 12166 |

Approval

Date:

CHAIR'S STATEMENT YEAR ENDED 30 JUNE 2021

Addendum: Fund charges

The table below sets out the transaction costs for the underlying funds in each Lifestyle Strategy.

| Fund name | Transaction costs (% p.a.) |
|--------------------------------------|----------------------------|
| Drawdown Lifestyle Strategy | |
| PGL Initial Growth Phase Fund | 0.0578 |
| PGL Diversified Multi-Assets Fund | 0.1704 |
| PGL Bond Phase Fund | 0.1862 |
| PGL Short Term Inflation Linked Fund | 0.0188 |
| PGL Long Term Inflation Linked Fund | 0.0002 |
| Annuity Lifestyle Strategy | |
| PGL Initial Growth Phase Fund | 0.0578 |
| PGL Diversified Multi-Assets Fund | 0.1704 |
| PGL Bond Phase Fund | 0.1862 |
| PGL Short Term Inflation Linked Fund | 0.0188 |
| PGL Pre-Retirement Bond Fund | 0.0250 |
| PGL Liquidity Fund | 0.0154 |
| PGL Long Term Inflation Linked Fund | 0.0002 |
| Cash Lifestyle Strategy | |
| PGL Initial Growth Phase Fund | 0.0578 |
| PGL Diversified Multi-Assets Fund | 0.1704 |
| PGL Bond Phase Fund | 0.1862 |
| PGL Short Term Inflation Linked Fund | 0.0188 |
| PGL Long Term Inflation Linked Fund | 0.0002 |
| PGL Liquidity Fund | 0.0154 |

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

PGL Pension Scheme Statement of Investment Principles

Defined Contribution Section

The investments described in this section of the Statement of Investment Principles cover options available for members' benefits held in the Defined Contribution ('DC') section of the Scheme in addition to the investments available to members with DB Section AVCs which themselves are categorised as DC benefits.

INVESTMENT MANAGEMENT ARRANGEMENTS

The Trustee has decided to implement the Scheme's DC investment strategy through Aon's Delegated DC Services. Under this approach, the Trustee delegates the selection of the platform provider, available fund range and day to day management of the funds to Aon, through Aon Investments Limited ('AIL').

The available fund range consists of a number of white-labelled blended funds. The underlying managers and structure of each blended fund is delegated to the investment manager, namely AIL. A small number of additional funds are also available outside of the delegated DC funds.

ASSET ALLOCATION STRATEGY

The Trustee recognises that the key source of financial risk (in relation to members meeting their objectives) normally arises from asset choice. The Trustee therefore retains responsibility for the investment fund options made available to the membership and takes expert advice as required from its professional advisers.

Three distinct asset allocation strategies are offered to members, which target different benefits at retirement, namely drawdown, annuity purchase and cash.

Each asset allocation strategy aims to provide members with the potential for higher levels of growth during the accumulation of their retirement savings though exposure to equities, and then to gradually diversify their investments in the years approaching retirement, to reduce volatility and provide a broad base of assets from which members can choose the type of benefits they wish to take. This is achieved by automatically moving members' funds from return-seeking assets, which aim for long-term growth in excess of inflation, to a more broad-based and lower risk asset mix as a member approaches their selected retirement age.

For members who do not wish to make an active decision regarding the investment of their assets, a Default Option has been put in place following consideration of the Scheme membership, the risks associated with investment and after taking advice from Aon Solutions UK Ltd. This Default Option assumes members drawdown income at retirement.

In setting the three asset allocation strategies, the Trustee has reviewed the extent to which the return on investments (after deduction of any charges relating to those investments) is consistent with the objectives of the strategy, which is broadly to provide an appropriate risk/return profile given the needs of members.

The Trustee regularly reviews the appropriateness of the three asset allocation strategies and may make changes from time to time. Members are advised accordingly of any changes. Details of the three asset allocation strategies are provided below.

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

Drawdown Lifestyle Strategy (The Default Option)

Objectives

The objectives for the default strategy are as follows:

- Aim for significant long term real growth while members are further away from retirement.
- Manage down volatility in fund values as members near retirement.
- Target an end point portfolio that is appropriate and consistent with how members may take their benefits when they retire.

The objectives of the fund managers in respect of the underlying funds used within the strategy, the kinds of investments held and the balance between them, are set out below and in the Appendix.

Other investment polices relating to the default strategy are set out in the sections below.

Taken together, the objectives and policies the Trustee has adopted in respect of the default strategy, following analysis of the membership, are expected to meet the needs of members, by providing the following:

- The opportunity to increase the value of their benefits with investment growth.
- An investment which manages risk in an appropriate and considered way.
- A portfolio commensurate with how members may take their benefits when they retire.

The Drawdown Lifestyle Strategy works on the principle that a member electing this option will transfer their account to a specialist income drawdown arrangement.

Strategy

The Drawdown Lifestyle Strategy initially invests wholly in the Aon Managed Initial Growth Phase Fund until fifteen years before a member's selected retirement age.

From fifteen years from a member's selected retirement age, lower risk investments are gradually introduced, including protection and income generating investments, through the Aon Managed Diversified Asset Fund, Aon Managed Bond Phase Fund, Aon Managed Short Term Inflation Linked Fund and Aon Managed Long Term Inflation Linked Fund.

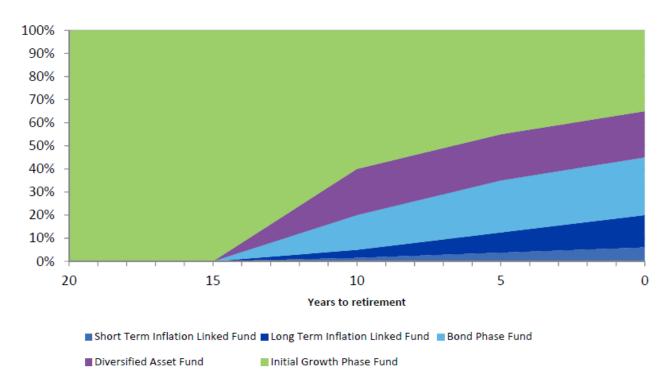
At a member's selected retirement date, the Drawdown Lifestyle Strategy invests the member's assets across a range of asset classes with the aim of providing a real income during the post-retirement phase whilst protecting the value of the investments.

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

Drawdown Lifestyle Strategy (The Default Option) (continued)

This structure is summarised in the chart below.

Drawdown Lifestyle



Annuity Lifestyle Strategy

The Annuity Lifestyle Strategy works on the principle that a member electing this option will take the maximum tax free cash sum and use the rest of their account to purchase an annuity at retirement. The objectives of the Strategy are as stated above for the Default Option.

The Annuity Lifestyle Strategy is identical to the Drawdown Lifestyle Strategy until five years before retirement. From five years before a member's selected retirement age their account is moved into lower risk assets through the Aon Managed Pre-Retirement Bond Fund and the Aon Managed Liquidity Fund.

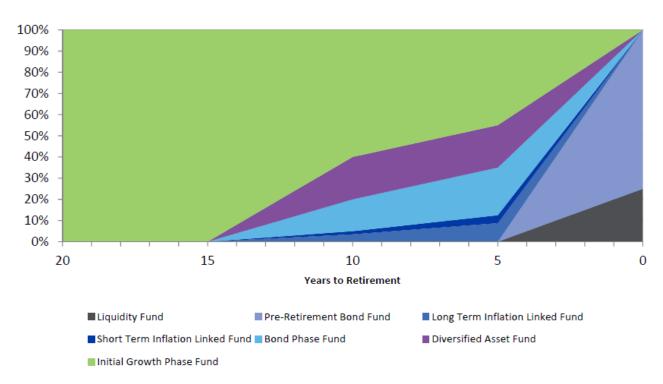
At a member's selected retirement date, the Annuity Lifestyle Strategy invests the member's assets with 75% in the Aon Managed Pre-Retirement Bond Fund and 25% in the Aon Managed Liquidity Fund with the aim of protecting the value of the investments relative to movements in annuity prices and cash.

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

Annuity Lifestyle Strategy (continued)

This structure is summarised in the chart below.

Annuity Lifestyle



Cash Lifestyle Approach

The Cash Lifestyle Strategy works on the principle that a member electing this option will take the whole of their account as a cash lump sum at retirement. The objectives of the Strategy are as stated above.

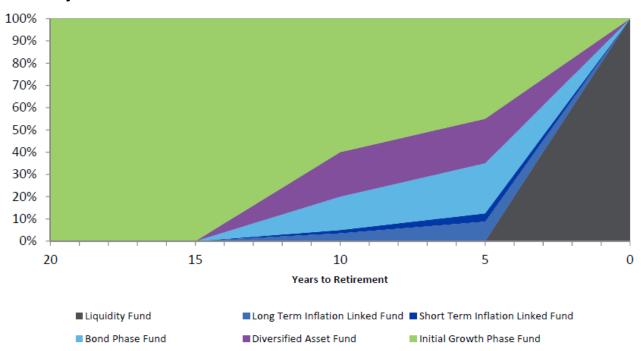
The Cash Lifestyle Strategy Is identical to the Drawdown Lifestyle Strategy until five years before retirement. Five years before a member's selected retirement age their account is moved into cash, namely the Aon Managed Liquidity Fund.

At a member's selected retirement date, the Cash Lifestyle Strategy invests the member's assets 100% in the Aon Managed Liquidity Fund, with the aim of protecting the value of the investments relative to cash. This structure is summarised in the chart below.

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

Cash Lifestyle Approach (continued)

Cash Lifestyle



CHOOSING INVESTMENTS

The investment options offered to members are deemed appropriate, given the nature of the membership.

The Trustee has put in place the default arrangement described above, in acknowledgement that some members will be unwilling or feel unable to make investment choices. A choice of alternative asset allocation strategies, as well as self-select fund options, are offered so members can tailor their investment selections, to meet their requirements, if they so wish.

Day to day management of the funds including the selection of the underlying investment managers and asset allocation structure is delegated to AIL under Aon's Delegated DC Services. The selection of stocks is delegated to the underlying investment managers used within each fund, as chosen by AIL.

The Trustee takes professional advice when formally reviewing the investment manager or fund options offered to members. The range of investment options is set out in the table in Appendix 1.

RISK MEASUREMENT AND MANAGEMENT

The Trustee recognises that members take the investment risk. The Trustee takes account of this in the selection and monitoring of the investment manager and the choice of funds offered to members. The main areas of risk with this type of arrangement are as follows:

Default option risk - the risk of the default option being unsuitable for the requirements of some members. The Trustee has provided additional strategies and individual fund options in addition to the default and has communicated to members the need to review their own requirements and circumstances before making any investment decisions.

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

RISK MEASUREMENT AND MANAGEMENT (continued)

Market risk - the Scheme is subject to currency, interest rate and other price risk associated with the underlying investments. These risks can impact the valuations of the funds. The Trustee has selected a wide range of funds to be available to allow members to suitably diversify their investments to manage these risks. This is also considered when setting the lifestyle strategies. Further, the Trustee closely monitors the performance of the funds and receives formal quarterly reports from the investment adviser giving views on their continuing appropriateness, and that of the underlying fund managers.

Annuity purchase – the rates applied when pension funds are used to buy annuities may be more expensive than anticipated and the more expensive annuity rates could coincide with a time when funds have lost value due to market fluctuations, as described above. For those members invested in the Annuity Lifestyle Strategy, members' funds will automatically be switched into the Aon Managed Pre-Retirement Bond Fund as they near retirement, with the aim of protecting the value of the benefits that will be provided.

Inflation – the absolute return on investments and hence the value of the pension policy may be diminished by inflation. To help mitigate this risk, a range of funds is offered including growth funds which aim to provide real growth (in excess of inflation) over the long term.

Credit risk – the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge an obligation. The credit risk the Scheme is exposed to arises from holdings in the underlying funds, through the investment in the Aegon platform and given the management by AIL. The investment adviser has provided advice on the strategies and investment options and on AIL as investment manager. This has included information on the security of the Scheme assets in relation to credit risk.

Assets may not be readily realisable – a member may want to use policy proceeds for benefits at a time when there may be a delay in realisation (mainly related to investments in property based funds). The fund options available, however, enable members to link their policies to more liquid investments as they approach retirement.

Due to the complex and interrelated nature of these and other risks, the Trustee considers these risks in a qualitative rather than quantitative manner as part of each formal strategy review. The Trustee's policy is to review the range of funds offered and the suitability of the lifestyle option at least triennially.

In addition, the Trustee measures risk in terms of the performance of the assets compared to the benchmarks on a regular basis, usually quarterly, along with monitoring any significant issues with the fund managers that may impact their ability to meet the performance targets set by the Trustee.

CUSTODY

Investment in pooled funds gives the Trustee rights to the cash value of the units rather than to the underlying assets. The underlying investment manager of each of the pooled funds is responsible for the appointment and monitoring of the custodian of the fund's assets.

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

EXPECTED RETURN ON ASSETS

Over the long-term the Trustee's expectations are:

- for units representing "growth" assets (UK equities, overseas equities, multi-asset funds and property), to achieve a real return (in excess of inflation) over the long term. The Trustee considers short-term volatility in equity price behaviour to be acceptable, given the general expectation that over the long-term equities will outperform the other major asset classes
- for units representing monetary assets (UK bonds), to achieve a rate of return which is expected to be approximately in line with changes in the cost of providing fixed income annuities
- for units representing inflation linked assets (UK index-linked bonds), to achieve a rate of return which is expected to be approximately in line with changes in the cost of providing real annuities that increase in line with inflation
- for units representing cash, to protect the capital value of the investment and achieve a rate of return in line with money market interest rates

In setting the default strategy, the Trustee has reviewed the extent to which the return on investments (after deduction of any charges relating to those investments) is consistent with the objectives of the default strategy, as stated earlier in this document. Returns achieved by the investment manager are assessed against performance benchmarks set by the Trustee in consultation with its investment adviser and the investment manager.

REALISATION OF INVESTMENT

The Trustee recognises that there is a risk of holding assets that cannot easily be realised should the need arise.

The majority of assets held on behalf of members are realisable at short notice (through the sale of units in pooled funds).

ENVIRONMENTAL, SOCIAL AND GOVERNANCE ('ESG') CONSIDERATIONS

The Trustee considers the risk that ESG factors, including climate change, negatively impact the value of investments held as being financially material. The Trustee considers these risks by taking advice from its investment adviser when setting the Scheme's asset allocation, when selecting managers and when monitoring their activities and performance.

When choosing investments, the Trustee and the fund manager (to the extent delegated) are required to have regard to the criteria for investment set out in the Occupational Pension Schemes (Investment) Regulations 2005 (regulation 4). The fund manager's duties include:

- realisation of investments;
- taking into account social, environmental or ethical considerations in the selection, retention and realisation of investments.

For direct investments in pooled funds, the Trustee expects the fund manager of the underlying pooled fund to carry out the above duties and should give effect to the principles in this statement so far as is reasonably practicable.

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

Members' Views and Non-Financial Factors

In setting and implementing the Scheme's investment strategy the Trustee does not explicitly take into account the views of Scheme members and beneficiaries in relation to ethical considerations, social and environmental impact, or present and future quality of life matters (defined as "non-financial factors").

Stewardship - Voting and Engagement

The Trustee recognises the importance of its role as a steward of capital and the need to ensure high standards of governance and promotion of corporate responsibility in the underlying companies and assets in which the Scheme invests, as this ultimately creates long-term financial value for the Scheme and its beneficiaries.

AlL on behalf of the Trustee regularly reviews the continuing suitability of the appointed investment managers and takes advice from the investment adviser with regard to any changes. This advice includes consideration of broader stewardship matters and the exercise of voting rights by the appointed investment managers.

The Trustee reviews the stewardship activities of its investment managers on an annual basis, covering both engagement and voting actions, and will include this information within the Implementation Statement. The Trustee will review the alignment of its policies to those of the investment managers and look for the investment managers, or other third parties, to use their influence as major institutional investors to carry out the Trustee's rights and duties as a responsible shareholder and asset owner. This will include voting, along with – where relevant and appropriate – engaging with underlying investee companies to promote good corporate governance, accountability, and positive change.

The Trustee through AIL will engage with the investment managers as necessary for more information, to ensure that robust active ownership behaviours, reflective of their active ownership policies, are being actioned.

The Trustee may engage with AIL, who in turn is able to engage with underlying asset managers, investee company or other stakeholders, on matters including the performance, strategy, risks, social and environmental impact, corporate governance, capital structure, and management of actual or potential conflicts of interest, of the underlying investments made. Where a significant concern is identified, the Trustee will consider, on a case by case basis, a range of methods by which it would monitor and engage so as to bring about the best long-term outcomes for the Scheme.

ARRANGEMENTS WITH INVESTMENT MANAGERS

The Trustee recognises that in relation to the arrangements with AIL, and correspondingly the underlying asset managers, it is important to ensure that interests are aligned. In particular, the Trustee seeks to ensure that the investment manager is incentivised to operate in a manner that generates the best long-term results for the Scheme and its beneficiaries.

The Trustee receives quarterly reports and verbal updates from AIL on various items including the investment strategy, the default investment strategy and wider fund range, performance and longer-term positioning of the portfolio. The Trustee focuses on longer-term performance when considering the ongoing suitability of the investment strategy in relation to the Scheme's objectives and assesses the investment managers over the long-term.

In line with the required actions from the Department of Work and Pensions, on an annual basis the Trustee will produce an Implementation Statement outlining how the Trustee has adhered to the policies in this document which will also be included in the annual reports and accounts.

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

ARRANGEMENTS WITH INVESTMENT MANAGERS (continued)

The Trustee believes that having appropriate governing documentation, setting clear expectations to the investment managers (where possible), and regular monitoring of investment managers' performance and investment strategy, is sufficient to incentivise the investment managers to make decisions that align with the Trustee's policies and are based on assessments of medium- and long-term financial and non-financial performance.

Where investment managers are considered to make decisions that are not in line with the Trustee's policies, expectations, or the other considerations set out above, AIL on behalf of the Trustee will typically first engage with the manager but could ultimately replace the investment manager where this is deemed necessary.

There is typically no set duration for arrangements with investment managers, although the continued appointment will be reviewed if material causes for concern are identified.

COST TRANSPARENCY

The Trustee is aware of the importance of monitoring its investment managers' total costs and the impact these costs can have on the overall value of the Scheme's assets. The Trustee recognises that in addition to annual management charges, there are a number of other costs incurred by its investment managers that can increase the overall cost incurred by its investments, for example, additional expenses and trading costs of buying and selling funds.

AlL on behalf of the Trustee collects annual cost transparency reports covering all of its investments and asks that the investment managers provide this data in line with the appropriate Cost Transparency Initiative ('CTI') template for each asset class. This allows the Trustee to understand exactly what it's paying its investment managers.

Targeted portfolio turnover is defined as the expected frequency with which each underlying investment managers' fund holdings change over a year and from which transaction costs are incurred. The Trustee accepts that transaction costs will be incurred to drive investment returns and that the level of these costs varies across asset classes and by manager style within an asset class. In both cases, a high level of transaction costs is acceptable as long as it is consistent with the expected portfolio turnover for the asset class characteristics and manager's style and historic trends. Where the Trustee's monitoring identifies a lack of consistency the mandate will be reviewed.

The Trustee evaluates the (net of all costs) performance of its investment managers relative to their benchmark and respective objectives on a regular basis over quarter, one, three and five-year periods via their investment monitoring reports and updates from the investment managers. The Trustee also reviews the remuneration of the Scheme's investment managers, and fees incurred by third parties appointed by the investment managers, annually to ensure that these costs are reasonable in the context of the kind and balance of investments held.

INVESTMENT ADVISER

Aon Solutions UK Limited has been selected as investment adviser to the Trustee. It operates under an agreement to provide a service designed to ensure that the Trustee is fully briefed both to take the decisions it is equipped to do so after training and advice and to monitor those decisions that it delegates. Aon Solutions UK Limited is currently paid on a time-cost basis with a fixed fee in place for certain regular pieces of work.

The adviser, Aon Solutions UK Limited has the knowledge and experience required under section 36(6) of the Pensions Act 1995 and is regulated by the Financial Conduct Authority.

This Statement of Investment Principles is produced to meet the requirements of the Pensions Acts 1995 & 2004, the Occupational Pension Schemes (Investment) Regulations 2005 and to reflect the Government's Voluntary Code of Conduct for Institutional Investment in the UK. The Trustee also complies with the requirements to maintain and take advice on the Statement and with the disclosure requirements.

STATEMENT OF INVESTMENT PRINCIPLES YEAR ENDED 30 JUNE 2021

Appendix 1 – DC fund options

This Appendix provides information on the fund options that are used in the three asset allocation strategies and available through the self-select fund range.

The Trustee has decided to implement the Scheme's DC investment strategy through Aon's Delegated DC Services. Under this approach, the Trustee delegates the selection of the platform provider, available fund range and day to day management of the funds to Aon, through Aon Investments Limited ('AIL').

Investment Management Arrangements

The following table describes the mandates given to the investment manager within each asset class.

| Fund | Benchmark | Target |
|--|--|--|
| Initial Growth Phase Fund | 90% MSCI All Country World Index 7% FTSE EPRA/NAREIT Developed Index 1.5% ARE/IPD UK Quarterly All Balanced Property Index 1.5% FTSE Developed Core Infrastructure Index | To outperform the benchmark |
| Diversified Asset Fund | Sterling Over Night Interest Average ('SONIA') | To outperform the benchmark by 3.25% pa over rolling market cycle |
| Bond Phase Fund | 50% 3-month LIBOR GBP 50% iBoxx Sterling Non-Gilts All Stocks Index | To outperform the benchmark by 1.5% pa over rolling three year periods |
| Short-Term Inflation Linked Fund | FTSE UK Gilts Up to 5 Year Index-Linked Gilts Index | To perform in line with the benchmark |
| Long-Term Inflation Linked Fund | FTSE UK Gilts Index-Linked Over 5 Years Index | To perform in line with the benchmark |
| Pre-Retirement Bond Fund | Manager bespoke | To perform in line with the benchmark |
| Liquidity Fund | 7 Day LIBID Rate | To perform in line with the benchmark |
| Global Equity Fund (Passively Managed) | MSCI All Country World Index | To outperform the benchmark |
| Active Global Equity Fund | MSCI All Country World Index as measured on a total return basis with net dividends reinvested. | To outperform the benchmark |
| Property & Infrastructure Fund | 70% FTSE EPRA/NAREIT Developed Index 15% BNYM CAPS pooled fund survey median 15% FTSE Macquarie Global Infrastructure 100 Index | To outperform the benchmark |
| Corporate Bond Fund | iBoxx Sterling Non-Gilt All Stocks Index | To outperform the benchmark by 1.5% pa over rolling three year periods |
| UK Equity Fund | FTSE All Share (GBP) as measured on a total return basis with net dividends reinvested. | To perform in line with the benchmark |
| Ethical Global Equity Fund | FTSE4Good Global Index | To perform in line with the benchmark |

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEE OF PGL PENSION SCHEME

Report on the audit of the financial statements

Opinion

In our opinion, PGL Pension Scheme's financial statements:

- show a true and fair view of the financial transactions of the scheme during the year ended 30 June 2021, and of the amount and disposition at that date of its assets and liabilities, other than liabilities to pay pensions and benefits after the end of the year;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- contain the information specified in Regulation 3A of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996.

We have audited the financial statements, included in the report and financial statements, which comprise: the Statement of Net Assets (Available for Benefits) as at 30 June 2021; the Fund Account for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the scheme in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the scheme's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the scheme's ability to continue as a going concern.

Our responsibilities and the responsibilities of the trustee with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEE OF PGL PENSION SCHEME

Reporting on other information

The other information comprises all the information in the report and financial statements other than the financial statements, our auditors' report thereon and our auditors' statement about contributions. The trustee is responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

Responsibilities for the financial statements and the audit

Responsibilities of the trustee for the financial statements

As explained more fully in the statement of trustee's responsibilities, the trustee is responsible for ensuring that the financial statements are prepared in accordance with the applicable framework and for being satisfied that they show a true and fair view. The trustee is also responsible for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In the preparation of the financial statements, the trustee is responsible for assessing the scheme's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustee either intends to wind up the scheme, or has no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEE OF PGL PENSION SCHEME

Based on our understanding of the scheme and its environment, we identified that the principal risks of non-compliance with laws and regulations related to the administration of the scheme in accordance with the Pensions Acts 1995 and 2004 and regulations made under them, and codes of practice issued by the Pensions Regulator; and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered the direct impact of these laws and regulations on the financial statements. We evaluated incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of override of controls, by the trustee and those responsible for, or involved in, the preparation of the underlying accounting records and financial statements, and determined that the principal risks were related to posting inappropriate journals to conceal misappropriation of assets and inappropriate adjustments of asset valuations.

Audit procedures performed included:

- Testing of journals where we identified particular risk criteria.
- Obtaining independent confirmations of material investment valuations and cash balances at the year end.
- Reviewing estimates and judgements made in the preparation of the financial statements.
- Reviewing meeting minutes, any correspondence with the Pensions Regulator, contracts and agreements, and holding discussions with the trustee to identify significant or unusual transactions and known or suspected instances of fraud or non-compliance with laws and regulations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinion, has been prepared for and only for the trustee as a body in accordance with section 41 of the Pensions Act 1995 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

PricewaterhouseCoopers LLPChartered Accountants and Statutory Auditors Leeds

Date:

FUND ACCOUNT FOR THE YEAR ENDED 30 JUNE 2021

| | Note | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|--|--------------|----------------------|-----------------------|-----------------------|-------------------|--------------------|-----------------------|
| Employer contributions Employee contributions | 4 4 | - | - | - | - | 9,213 800 | 9,213 800 |
| | | - | - | - | - | 10,013 | 10,013 |
| Individual transfers in Other income | 5 6 | - 5 | 45 39 | 45 44 | - | 7 658 | 7 658 |
| | | 5 | 84 | 89 | - | 10,678 | 10,678 |
| Benefits paid or payable Payments to and on account of leavers | 7 8 | (56,518) (13,556) | (805) (8,140) | | | (1,767) (2,515) | |
| Group transfer out Other payments Administrative expenses | 8 9 10 | (391) (3,956) | (153,951) - (1) | (391) | (664) | (337) - | (1,001) (2,597) |
| | | (74,421) | (162,897) | (237,318) | (86,100) | (4,619) | (90,719) |
| Net (withdrawals)/additions from dealing with members | | (74,416) | (162,813) | (237,229) | (86,100) | 6,059 | (80,041) |
| Investment income Change in market value of investments | 11 12 | 71,250 (204,627) | - 21,421 | 71,250 (183,206) | 82,548 141,771 | (304) | 82,548 141,467 |
| Investment management expenses | 13 | - | 6 | 6 | (15) | - | (15) |
| Net returns on investments | | (133,377) | 21,427 | (111,950) | 224,304 | (304) | 224,000 |
| Net (decrease)/increase in the | | | | | | | |
| fund during the year | | (207,793) | (141,386) | (349,179) | 138,204 | 5,755 | 143,959 |
| Transfers between sections | | (351) | 351 | - | (1,185) | 1,185 | - |
| Opening net assets | | 2,234,765 | | 2,384,452 | | | 2,240,493 |
| Closing net assets | | 2,026,621 | 8,652 | 2,035,273 | 2,234,765 | 149,687 | 2,384,452 |

The notes on pages 66 to 84 form part of these financial statements.

STATEMENT OF NET ASSETS (AVAILABLE FOR BENEFITS) AS AT 30 JUNE 2021

| | Note | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|---|----------------------|--|------------------------------------|--|--|-----------------------------------|---|
| Investment assets | | | | | | | |
| Pooled investment vehicles Insurance policies AVC investments Cash | 15 16 17 18 | 25,490 1,993,300 1,047 7 2,019,844 | 7,635 - - - - 7,635 | 33,125 1,993,300 1,047 7 2,027,479 | 30,094 2,198,000 1,058 - 2,229,152 | 148,893 - - - 148,893 | 178,987 2,198,000 1,058 - 2,378,045 |
| Total net investments | | 2,019,844 | 7,635 | 2,027,479 | 2,229,152 | 148,893 | 2,378,045 |
| Current assets | 22 | 8,932 | 1,060 | 9,992 | 7,053 | 1,594 | 8,647 |
| Current liabilities | 23 | (2,155) | (43) | (2,198) | (1,440) | (800) | (2,240) |
| Net assets available for benefits at 30 June | | 2,026,621 | 8,652 | 2,035,273 | 2,234,765 | 149,687 | 2,384,452 |

The financial statements summarise the transactions of the Scheme and deal with the net assets at the disposal of the Trustee. They do not take account of obligations to pay pensions and benefits which fall due after the end of the Scheme year. The actuarial position of the Scheme, which takes into account such obligations for the defined benefit section, is dealt with in the Report on Actuarial Liabilities on pages 9 and 10 of the annual report and these financial statements should be read in conjunction with this report.

The notes on pages 66 to 84 form part of these financial statements.

These financial statements on pages 64 to 84 were approved by the Trustee and were signed on its behalf by:

| Trustee Director: | | |
|-------------------|--|--|
| Trustee Director: | | |
| Date: | | |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

1. Basis of preparation

The individual financial statements of PGL Pension Scheme have been prepared in accordance with the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, Financial Reporting Standard 102 ('FRS 102') – The Financial Reporting Standard applicable in the UK and Republic of Ireland issued by the Financial Reporting Council and the guidance set out in the Statement of Recommended Practice "Financial Reports of Pension Schemes" (revised June 2018) ('the SORP').

2. Identification of financial statements

PGL Pension Scheme is a Hybrid occupational pension scheme, comprising both a Defined Benefit ('DB') and Defined Contributions ('DC') Sections, established under trust under English.

The address of the Scheme's principal office is Juxon House, 100 St. Paul's Churchyard, London, EC4M 8BU.

3. Accounting policies

The principal accounting policies applied to the preparation of the financial statements are set out below. These policies have been consistently applied unless otherwise stated.

Functional and presentational currency

The Scheme's functional and presentational currency is Pounds Sterling (GBP).

Contributions

Normal and additional voluntary contributions, both from employees and Employers, are accounted for on an accruals basis in the period to which they relate.

Transfers in

Individual transfers from other schemes are accounted for when member liability is accepted which is normally when the transfer amount is received.

Benefits paid or payable

Pensions in payment, including pensions funded by annuity contracts, are accounted for in the period to which they relate.

Benefits are accounted for in the period in which the member notifies the Trustee of their decision on the type and amount of the benefit to be taken, or if there is no member choice, on the date of retiring or leaving.

Where tax liabilities are settled on behalf of members, for example where the lifetime allowance or annual allowance is exceeded, the tax due is accounted for on the same basis as the benefit.

Payments to and on account of leavers

Individual transfers to other schemes are accounted for when member liability is discharged which is normally when the transfer amount is paid.

Group transfers out are accounted for in accordance with the terms of the transfer agreement.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

3. Accounting policies (continued)

Administrative expenses

Administrative expenses are accounted for on an accruals basis, net of recoverable VAT.

Other income and payments

Other income and payments are accounted for on an accruals basis.

Investment income

Income from pooled investment vehicles is accounted for when declared by the fund manager.

Income arising from the underlying investments of the pooled investment vehicles, which is reinvested within the pooled investment vehicles, is reflected in the unit price. Such income is reported within the change in market value.

Income from cash and short-term deposits is accounted for in these financial statements on an accruals basis.

Income arising from insurance policies held by the Trustee to fund benefits payable to Scheme members is included within investment income and is accounted for on an accruals basis.

Change in market value of investments

The change in market value of investments during the year comprises all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments and unrealised changes in market value. In the case of pooled investment vehicles which are accumulation funds, where income is reinvested within the fund without issue of further units, change in market value also includes such income.

Investment management expenses

Investment management fees are accounted for on an accruals basis, net of recoverable VAT.

Valuation of investment assets

Investments

Investment assets are included in the financial statements at fair value. The methods of determining fair value for the principal classes of investment are:

Pooled investment vehicles which are unquoted or not actively traded are stated at bid price or single price where there is no bid/offer spread as provided by the investment managers at the year end.

Insurance policies are valued by the Actuary at the amount of the present value related obligation, determined using the most recent Scheme Funding valuation assumptions updated for market conditions at the reporting date. These policies are to provide pension/retirement benefits for all members/deferred members. Insurance policies bought to provide a members benefits are included in the Statement of Net Assets (Available for Benefits) at their actuarial value as determined by the Actuary as at 30 June 2021.

The insurance policies have been valued using financial and demographic assumptions consistent with those adopted for the 30 June 2018 actuarial valuation of the Scheme, on the technical provisions basis, updated for market conditions at the relevant dates. The key assumptions are described in the Report on Actuarial Liabilities shown on pages 9 and 10 of this report.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

3. Accounting policies (continued)

Valuation of investment assets (continued)

AVC funds are included within the Statement of Net Assets (Available for Benefits) on the basis of fair values provided by the AVC provider at the year end.

Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Trustee makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the actual results. For the Scheme, the Trustee believes the only estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are related to the valuation of the Scheme investments and, in particular, those classified in Level 3 of the fair-value hierarchy. Explanation of the key assumptions underpinning the valuation of investments are included within investment accounting policies above and within notes 16, 19 and 20. The Trustee does not consider there to be any critical judgements.

4. Contributions

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|---|------------|------------|-----------------------|------------|------------|-----------------------|
| Employer Normal | - | - | - | - | 9,213 | 9,213 |
| | | - | - | - | 9,213 | 9,213 |
| Employee Normal Additional voluntary contributions | - - | - | - | - | 83 717 | 83 717 |
| | | - | _ | - | 800 | 800 |

The DC Section of the Scheme closed to future accrual of benefits on 1 July 2020 and there are now no active members participating in the Scheme hence contributions for the DC Section ceased.

Employer normal contributions include £nil (2020: £3,304k) contributions in respect of salary sacrifice arrangements made available to certain members by the Employer.

There are no Employers' deficit contributions due to the DB Section of the Scheme as it is in surplus.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

5. Transfers in

| | | 2021 | | | | |
|-------------------------|------|------|-------|------|------|-------|
| | DB | DC | Total | DB | DC | Total |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Individual transfers in | | 45 | 45 | - | 7 | 7 |

The current year transfers in relate to transfers of members' AVC funds.

6. Other income

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|--------------------------|------------|------------|-----------------------|------------|------------|-----------------------|
| Claim on term insurance | - | 36 | 36 | - | 627 | 627 |
| policies Other income | 5 | 3 | 8 | - | 31 | 31 |
| | 5 | 39 | 44 | - | 658 | 658 |

7. Benefits paid or payable

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|---|------------|------------|-----------------------|------------|------------|-----------------------|
| Pensions | 51,990 | _ | 51,990 | 51,309 | - | 51,309 |
| Commutations of pensions and lump sum retirement benefits | 4,323 | 668 | 4,991 | 4,161 | 411 | 4,572 |
| Purchase of annuities | 3 | 118 | 121 | - | 280 | 280 |
| Lump sum death benefits | 66 | 6 | 72 | 36 | 1,076 | 1,112 |
| Taxation where lifetime or annual allowance exceeded | 136 | 13 | 149 | - | , - | , <u>-</u> |
| - - | 56,518 | 805 | 57,323 | 55,506 | 1,767 | 57,273 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

8. Payments to and on account of leavers

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|---|-------------|------------------|-----------------------|------------|------------|-----------------------|
| Group transfers out Individual transfers to other schemes | - 13,556 | 153,951 8,140 | 153,951 21,696 | 27,333 | - 2,515 | - 29,848 |
| | 13,556 | 162,091 | 175,647 | 27,333 | 2,515 | 29,848 |

The group transfer out of £153,951k represents the assets transferred to a Master Trust with Standard Life in respect of 3,342 members who transferred on 14 April 2021. The group transfer was made up of £153,949k of invested assets and £2k of cash.

9. Other payments

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|-------------------------------------|------------|------------|-----------------------|------------|------------|-----------------------|
| Payments on term insurance policies | 391 | - | 391 | 664 | 337 | 1,001 |

The term insurance policies were underwritten by Aviva Life & Pensions UK Limited and UNUM Limited.

10. Administrative expenses

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|-------------------------------|------------|------------|-----------------------|------------|------------|-----------------------|
| Administration and processing | 2,035 | - | 2,035 | 1,170 | _ | 1,170 |
| Actuarial fees | 1,157 | - | 1,157 | 713 | - | 713 |
| Audit fees | 37 | - | 37 | 112 | - | 112 |
| Legal fees | 232 | _ | 232 | 133 | - | 133 |
| Other professional fees | 410 | - | 410 | 359 | - | 359 |
| Scheme levies | 75 | - | 75 | 68 | - | 68 |
| Trustee fees and expenses | 10 | - | 10 | 10 | - | 10 |
| Sundry expenses | - | - | - | 32 | - | 32 |
| Bank charges | - | 1 | 1 | - | - | - |
| _ | 3,956 | 1 | 3,957 | 2,597 | - | 2,597 |

Other professional fees include Investment Consultancy fees paid to Aon of £113k (2020: £146k).

Administration and processing, actuarial and legal fees were higher in 2021 compared to the previous year due to extra expenses incurred by the exercise to secure members' benefits with an insurer, Phoenix Life Ltd, and GMP equalisation.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

11. Investment income

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|--|-------------|------------|-----------------------|--------------|------------|-----------------------|
| Income from pooled investment vehicles | 10 | - | 10 | 254 | - | 254 |
| Interest on cash deposits Annuity income | - 71,240 | - - | - 71,240 | 27 82,267 | - - | 27 82,267 |
| | 71,250 | - | 71,250 | 82,548 | - | 82,548 |

12. Investments

| | Opening value at 1 Jul 2020 | Purchases at cost | Sales Proceeds | Change in market value | Closing value at 30 Jun 2021 |
|--|---|--------------------------|---------------------------------|------------------------------|---|
| | £000 | £000 | £000 | £000 | £000 |
| Defined Benefit Section | | | | | |
| Pooled investment vehicles Insurance policies AVCs | 30,094 2,198,000 1,058 2,229,152 | 2,896 - - 2,896 | (7,500) - (84) (7,584) | (204,700) 73 (204,627) | 25,490 1,993,300 1,047 2,019,837 |
| Cash | - - | | | , | 7 |
| Total DB net investments | 2,229,152 | | | | 2,019,844 |
| Defined Contribution Section | | | | | |
| Pooled investment vehicles | 148,893 _ | 4,696 | (167,375) | 21,421 | 7,635 |
| Total DC net investments | 148,893 | | | | 7,635 |
| Total net investments | 2,378,045 | | | = | 2,027,479 |

Included within purchases and sales figures above are £4,448k in relation to members' switches between investment funds.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

12. Investments (continued)

An analysis of DC Section investment assets is as follows:

| | 2021 £000 | 2020 £000 |
|---|--------------|---------------|
| Allocated to members Not allocated to members | 7,542 93 | 148,800 93 |
| | 7,635 | 148,893 |

DC Section investments purchased by the Scheme are allocated to provide benefits to the individuals on whose behalf corresponding contributions were paid.

Also held within DC Section pooled investments are £4,500k (2020: £11,457k) in respect of AVCs. These assets relate to both DB and DC members.

Transaction costs

There are no direct transaction costs in the year nor in the previous year. Indirect costs are incurred through the bid-offer spread on pooled investment vehicles. It is not possible for the Trustee to quantify these indirect costs.

13. Investment management expenses

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|------------------------------------|------------|------------|-----------------------|------------|------------|-----------------------|
| Administration and management fees | _ | (6) | (6) | 15 | - | 15 |

The negative balance of investment fees relates to write off of incorrect accrual last year.

14. Taxation

The Scheme is a registered pension scheme in accordance with the Finance Act 2004. This means that the contributions paid by both the Employers and the members qualify for full tax relief, and is exempt from income tax and capital gains tax except for withholding tax on overseas investment income.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

15. Pooled investment vehicles

Insurance policies

| | DB 2021 £000 | DC 2021 £000 | Total 2021 £000 | DB 2020 £000 | DC 2020 £000 | Total 2020 £000 |
|---|-----------------------|---------------------------------------|--|-----------------------|--|---|
| Bonds Cash & liquidy Diversified growth Equities Property | 25,490 - - - | 1,146 373 1,233 4,406 477 | 1,146 25,863 1,233 4,406 477 | 30,094 - - - | 16,301 3,460 76,140 51,659 1,333 | 16,301 33,554 76,140 51,659 1,333 |
| | 25,490 | 7,635 | 33,125 | 35,649 | 148.893 | 178,987 |
| 16. Insurance policies | | | 2021 | | | 2020 |

The Trustee holds insurance policies with Alba Life and Phoenix Life Limited which provide annuity income to cover pensions for certain members.

DC

£000

Total

£000

- 1,993,300

DB

£000

2,198,000

DC

£000

Total

£000

2,198,000

DB

£000

1,993,300

Key assumptions made during actuarial valuations

The annuity policies have been valued using financial and demographic assumptions consistent with those adopted for the 30 June 2018 actuarial valuation of the Scheme, on the technical provisions basis, updated for market conditions at the relevant dates. The key assumptions are described in the Report on Actuarial Liabilities shown on pages 9 and 10 of this report.

As the valuation has been projected from the results of the 30 June 2018 actuarial valuation, it is necessarily approximate. The projection allows for changes in financial conditions and actual benefit cashflows in the intervening period but does not allow for actual membership movements beyond that built in to the valuation assumptions or implied by the cashflows.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

17. AVC Investments

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|----------------|------------|------------|-----------------------|------------|------------|-----------------------|
| Phoenix Life | 1,029 | _ | 1,029 | 1,042 | _ | 1,042 |
| Phoenix Mutual | 18 | - | 18 | 16 | - | 16 |
| | 1,047 | - | 1,047 | 1,058 | - | 1,058 |

The Trustee holds assets which are separately invested from the main Scheme to secure additional benefits on a money purchase basis for those members electing to pay additional voluntary contributions. Members participating in this arrangement each receive an annual statement made up to 30 June each year confirming the amounts held to their account and movements during the year.

The total amount of AVC investments at the year end is shown above.

AVC investments can be further analysed as:

| | | | | | 021 000 | 2020 £000 |
|-----------------------------|-------------|------------|-----------------------|------------|------------|-----------------------|
| Unitised funds Other | | | | | 973 74 | 986 72 |
| | | | <u> </u> | 1, | 047 | 1,058 |
| 18. Cash and other investme | nt balances | | | | | |
| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
| Cash | 7 | - | 7 | - | - | - |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

19. Fair value hierarchy

FRS102 requires for each class of financial instrument an analysis of the level in the following fair value hierarchy into which the fair value measurements are categorised. A fair value measurement is categorised in its entirety on the basis of the lowest level input that is significant to the fair value measurement in its entirety.

Level 1: The unadjusted quoted price in an active market for an identical asset or liability that the entity can access at the assessment dates;

Level 2: Inputs other than quoted prices included within Level 1 that are observable (i.e. developed using market data) for the asset or liability either directly or indirectly;

Level 3: Inputs are unobservable (i.e. for which market data is unavailable) for the asset or liability.

The Scheme's investment assets fall within the above hierarchy as follows:

| DB Section | Level 1 £000 | Level 2 £000 | | 2021 Total £000 |
|---|-----------------------|-----------------|-----------------------------|---|
| Pooled investment vehicles Insurance policies AVC investments Cash | 25,490 - - 7 | 1,047 | - - 1,993,300 - - | 25,490 1,993,300 1,047 7 |
| | 25,497 | 1,047 | 1,993,300 | 2,019,844 |
| DC Section | | | | |
| Pooled investment vehicles | - | 7,635 | · - | 7,635 |
| | _ | 7,635 | - | 7,635 |
| | 25,497 | 8,682 | 2 1,993,300 | 2,027,479 |
| DB Section | Level 1 £000 | Level 2 £000 | Level 3 £000 | 2020 Total £000 |
| Pooled investment vehicles Insurance policies AVC investments | 30,094 | 1,058 1,058 | 2,198,000 - 2,198,000 | 30,094 2,198,000 1,058 2,229,152 |
| DO Continu | | | | |
| DC Section | | | | |
| Pooled investment vehicles | - | 148,893 | - | 148,893 |
| | | 148,893 | - | 148,893 |
| | 30,094 | 149,951 | 2,198,000 | 2,378,045 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

20. Investment risks

FRS 102 requires the disclosure of information in relation to certain investment risks.

Credit risk: this is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Market risk: this comprises currency risk, interest rate risk and other price risk.

Currency risk: this is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Interest rate risk: this is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Other price risk: this is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

The Trustee determines its investment strategy after taking advice from its investment adviser. The Scheme has exposure to these risks because of the investments it makes in following the investment strategy set out below. The Trustee manages investment risks, including credit risk and market risk, within agreed risk limits which are set taking into account the Scheme's strategic investment objectives. These investment objectives and risk limits are implemented through the investment management agreements in place with the Scheme's investment managers and monitored by the Trustee by regular reviews of the investment portfolio.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

20. Investment risks (continued)

Investment Risk Disclosure

DB Section

Insurer default risk

The Scheme holds annuity policies that are used to insure the liabilities of the Scheme.

By purchasing annuity policies, the Trustee has an agreement with the insurer (PLL and Alba Life) that the insurer will honour the benefit payments as and when they fall due. This removes a number of risks from the Scheme (market risk, longevity risk etc.) but there is a small chance that the insurer may default. If PLL or Alba Life were unable to make the benefit payments (that they are obliged to make) then the responsibility of making those payment falls on the Trustee. Given the relative size of the value of the annuities held with Alba Life, we have focused on the investment risks with annuities held with PLL. This is mitigated in a number of ways for PLL:

- 1. The Trustee received financial due diligence advice in relation to PLL;
- 2. PLL are required to meet prudent reserving requirements;
- 3. The FSCS provides a degree of protection to the owner of the annuity policies; and
- 4. The annuity policies are backed by high quality collateral, expected to cover over 90% of the liability value.

The PLL annuity policies are backed by collateral and this collateral is reviewed monthly by Risk Specialists at Aon Solutions UK Limited, the Trustee's adviser.

Credit risk

Direct credit risk arising from pooled investment vehicles by way of the investments in the Insight Liquidity Fund is mitigated by the underlying assets of the pooled arrangements being ring-fenced from the assets of the investment manager, the regulatory environments in which the pooled managers operate and, where appropriate, diversification of the investments amongst a number of pooled arrangements. The Trustee carries out due diligence checks on the appointment of new pooled investment managers and on an ongoing basis monitors any changes to the operating environment of the pooled fund manager.

Indirect credit risk arises primarily in relation to the Scheme's investment in the Insight Liquidity Fund. This risk is mitigated by the fact that the Fund will only invest in instruments that have a credit rating of at least A1 (i.e. investment grade securities only). At the year end, this Fund was primarily invested in investment instruments with a rating of A1+.

The Trustee regularly reviews the continued appropriateness of the Insight Liquidity Fund with its investment adviser.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

20. Investment risks (continued)

Currency risk

No direct currency risk exists as the Insight Liquidity Fund pooled investment vehicle held by the Scheme at the year-end is denominated in GBP.

At the year end, the Scheme was subject to indirect currency risk associated with the Insight Liquidity Fund, which invests mainly in Sterling denominated assets but can invest in overseas assets. Where it does invest in assets based overseas then this risk is mitigated as Insight will hedge (or translate) the exposure back to Sterling using appropriate derivative instruments.

Interest rate risk

At year end, the Scheme was exposed to interest rate risk via the annuity policies which have been valued using a discounted cash flow approach, consistent with that used by the Scheme Actuary to value the liabilities that the annuity cash flows are matching.

The annuity policies therefore match the interest rate risks of the liabilities. The total market value of assets that have interest rate risk has decreased over the year, correspondingly the total interest rate risk relative to the liabilities has also fallen.

The Scheme was also exposed to some interest risk via its investment in the Insight Liquidity Fund pooled investment vehicle. This Fund invests in fixed interest instruments though can invest in instruments with a floating rate of interest. This Fund is a low risk investment used for additional liquidity only.

Other price risk

All investments are subject to idiosyncratic price risks that arise from factors particular to that asset class or individual investment in addition to credit risk, currency risk and interest rate risk.

Before investing in any asset class, or entrusting the Scheme's assets to a particular manager, the Trustee takes advice on the risks involved both on a quantitative and qualitative basis from its investment adviser.

The decision as to whether to invest in a particular security is delegated to the manager within specified investment adviser.

The Trustee seeks to ensure that, when considered as a whole, the risks taken by the Scheme are suitably sized and diversified in terms of the type of risk taken and the sources of expected future returns. In addition, the Trustee takes advice from its investment adviser as to the continuing suitability of the asset classes, managers and annuity policies in which it invests.

The Trustee receives regular reports from its managers and investment adviser setting out the nature and extent of the risks in the Scheme's assets.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

20. Investment risks (continued)

The following table summarises the extent to which the various investments of the Scheme are affected by indirect financial risks.

In reading the table below, the following applies:

- A full circle indicates that the investment vehicle is likely exposed to the corresponding risk.
- A half circle indicates that the investment vehicle is likely exposed to the corresponding risk, but possibly only to a small extent.
- An empty circle indicates that the investment vehicle is likely not exposed to the corresponding risk.

| | Insurer Default Risk | Credit Risk | Currency Risk | Interest Rate Risk | Other Price Risk | 2021 Market Value (£000) | 2020 Market Value (£000) |
|----------------------------------|----------------------------|-------------|------------------|-----------------------|---------------------|--------------------------------|--------------------------------|
| Annuity Policies | • | 0 | 0 | • | • | 1,993,300 | 2,198,000 |
| Pooled Investment Vehicles | 0 | • | 0 | • | • | 25,490 | 30,094 |

Risk management structure

The Trustee is responsible for identifying and managing risks, including risks arising from the Scheme's investment activities.

Over the twelve-month year to 30 June 2021, the Trustee's remaining non annuity policy investments were held with Insight in the Insight Liquidity Fund.

The Trustee requires its investment managers to operate within agreed target allocations, benchmarks and risk tolerance levels consistent with the Statement of Investment Principles.

The Trustee regularly reviews the continued suitability of the Insight Liquidity Fund with its investment adviser.

Risk measurement and reporting

The Trustee monitors the Scheme's risks periodically with appropriate reference to potential losses. Given the nature of the investments, the Trustee generally measures risks qualitatively. The Trustee monitors the overall risk in relation to the aggregate risk exposure across all risk types and activities, including Employer covenant and funding risks.

Risk mitigation

The Trustee's approach to managing investment risk is set out in the Statement of Investment Principles. The Trustee has appointed an investment adviser to assist them in monitoring and managing the strategy.

The assets of the Scheme comprise of two annuity policies (which guarantee the member payments when due) held with PLL (subject to Insurer Default risk) and a modest residual cash allocation (subject to some credit risk). These risks are managed and mitigated as set out above.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

20. Investment risks (continued)

DC Section

Credit risk

The Defined Contribution Section ('DC Section') is subject to direct credit risk in relation to the life policy provided by Aegon. In the event of default by Aegon statutory protection is in place through the Financial Services Compensation Scheme. If Aegon became insolvent, the Trustee would be eligible to make a claim on the FSCS in respect of all assets invested through the Aegon policy.

The Scheme is not subject to credit risk relating to AIL, as manager of the Delegated DC Funds used within the DC investment strategy, and the underlying fund managers chosen by AIL for use within the Delegated DC Funds. If HRMSL were to become insolvent, Aegon would appoint a new investment manager to assume responsibility of choosing underlying managers and asset classes. The Trustee has received advice from their investment advisor providing information on these risks and how each risk is mitigated.

The Scheme is subject to credit risk relating to the underlying life fund providers, where the FSCS protection does not apply. For underlying life funds provided by BlackRock, Aegon provide additional security in the event of the insolvency of BlackRock. For non-life structures there is effectively no credit risk to the underlying manager.

The Scheme is also subject to credit risk within the underlying funds which provide exposure to bonds and cash. The underlying funds invest in pooled investment vehicles and are therefore directly exposed to credit risk in relation to the instruments they hold in the pooled investment vehicles. Member level risk exposures will be dependent on the funds invested in by members.

The credit risk is managed by AIL by ensuring that guidelines are in place for the underlying investment managers commensurate with the objectives of the investment.

The Scheme is subject to currency, interest rate and other price risk arising from the underlying financial instruments held in the Delegated DC funds. A description of how these risks may occur is provided below.

Currency Risk: The Scheme is subject to currency risk because some of the underlying investments in pooled investment vehicles are held in overseas markets. The exposure to overseas currency is from investment in a range of assets including overseas equities, property, infrastructure and bonds. The Trustee receives regular reports on the value of contributions held in each of the underlying funds.

Interest Rate Risk: The Scheme investments in fixed income bonds and index-linked gilts are subject to interest rate risk.

Other Price Risk: All the Scheme's investments are subject to idiosyncratic price risks that arise from factors peculiar to that asset class or individual investment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

20. Investment risks (continued)

As well as investment risk, the Trustee also recognizes that members are exposed to a number of other risks including:

Market fluctuations – where unit linked policies are used, the value of policies allocated for member benefits may fluctuate with the movement in the underlying asset values. This means that, at a member's retirement, there is the possibility that the fund will have to be realised at an inopportune time to provide retirement benefits.

Annuity purchase – the rates applied when pension funds are used to buy annuities may be more expensive than anticipated and the more expensive annuity rates could coincide with a time when retirement funds have lost value due to market fluctuations, as described above.

Inflation – the absolute return on investments and hence the value of the pension policy may be diminished by inflation.

Assets may not be readily realisable – a member may want to use policy proceeds for benefits at a time when there may be a delay in realisation (mainly related to investments in property based funds). AlL looks to mitigate these risks as much as possible by blending any potentially illiquid investments with more liquid ones in a white-label structure.

The Scheme has exposure to these risks because of the investments it makes in following the agreed investment strategy.

Risk management structure

The Trustee is responsible for identifying and managing risks, including risks arising from the Scheme's investment activities.

The Trustee has appointed AIL to manage the Scheme's assets under agreed mandates. The Trustee requires AIL to operate within agreed target allocations, benchmarks and risk tolerance levels consistent with the Statement of Investment Principles.

The Trustee regularly reviews the performance of AIL against the agreed performance objectives.

The Trustee has decided to implement the DC Section's investment strategy through Aon's Delegated DC Services. Under this approach, the Trustee delegates the selection of the platform provider, available fund range and day to day management of the funds to Aon, through AIL. The selection of stocks is delegated to the underlying investment managers used within each fund, as chosen by AIL. The Trustee reviews the performance of its investment manager against the agreed performance objectives.

Risk measurement and reporting

The Trustee monitors the Scheme's risks periodically with appropriate reference to potential losses. The Trustee measures risks both qualitatively and quantitatively.

The Trustee monitors and measures the overall risk in relation to the aggregate risk exposure across all risk types and activities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

20. Investment risks (continued)

Risk mitigation

The Trustee's approach to managing investment risk is set out in the Statement of Investment Principles.

The Trustee has appointed an investment advisor to assist them in determining and implementing the investment strategy for the Scheme.

The Trustee acknowledges that its investment managers may use derivatives and other instruments for trading purposes and in connection with its risk management activities.

Summary of DC Section risk exposure

The table below sets out the risks from investing in the funds offered to members.

| Fund | Credit risk* | Foreign exchange risk | Interest rate risk | Other price risk | Total 2021 £000 | Total 2020 £000 |
|---------------------------------|-----------------|-----------------------------|--------------------------|------------------------|-----------------------|-----------------------|
| PGL Initial Growth Phase | | ✓ | | ✓ | 166 | 66,835 |
| PGL Diversified Asset | ✓ | ✓ | ✓ | ✓ | 39 | 5,842 |
| PGL Bond Phase | ✓ | ✓ | ✓ | ✓ | 39 | 5,175 |
| PGL Short Term Inflation Linked | | | ✓ | ✓ | 6 | 721 |
| PGL Long Term Inflation Linked | | | ✓ | ✓ | 327 | 4,663 |
| PGL Pre-Retirement Bond | ✓ | | ✓ | ✓ | 773 | 5,596 |
| PGL Liquidity Fund | ✓ | | ✓ | ✓ | 373 | 3,460 |
| PGL Passive Global Equity | | ✓ | | ✓ | 2,780 | 25,266 |
| PGL Diversified Multi Asset | ✓ | ✓ | ✓ | ✓ | 1,028 | 3,462 |
| PGL Property and Infrastructure | | ✓ | | ✓ | 477 | 1,333 |
| PGL Passive UK Equity | | | | ✓ | 1,190 | 12,363 |
| PGL Active Global Equity | | ✓ | | ✓ | 261 | 12,029 |
| PGL Diversified Multi Strategy | ✓ | ✓ | ✓ | ✓ | - [| 147 |
| Bond | | | | | | |
| PGL Ethical Global Equity | | ✓ | | ✓ | 176 | 2,001 |
| | • | | | Total | 7,635 | 148,893 |

^{*}credit risk related to the underlying securities

The legal nature of the Scheme's pooled arrangements is:

| | DB | DC | Total | DB | DC | Total |
|-------------------------------|--------|-------|--------|--------|---------|---------|
| | 2021 | 2021 | 2021 | 2020 | 2020 | 2020 |
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Open ended investment company | 25,490 | 7,635 | 33,125 | 35,649 | 148,893 | 178,987 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

21. Concentration of investments

The following investments, excluding UK Government securities, account for more than 5% of the net assets of the Scheme.

| | | | 2021 Value £000 | % | 2020 Value £000 | % |
|--|-------------|------------|-----------------------|----------------|------------------------|-----------------------|
| Phoenix Life annuity – Falcon 1 Phoenix Life annuity – Falcon 2 | | • | 17,000 54,300 | 49.97 46.89 | 1,120,700 1,052,700 | 47.00 44.15 |
| 22. Current assets | | | | | | |
| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
| Bank Sundry debtors | 8,917 15 | 1,060 - | 9,977 15 | 7,043 10 | | 8,637 10 |
| | 8,932 | 1.060 | 9,992 | 7.053 | 1,594 | 8,647 |

Included in the DC Section bank balance is £263k (2020: £264k) which is not allocated to members. All other DC Section assets are allocated to members.

23. Current liabilities

| | DB £000 | DC £000 | 2021 Total £000 | DB £000 | DC £000 | 2020 Total £000 |
|---------------------------------------|------------|------------|-----------------------|------------|------------|-----------------------|
| Accrued expenses | 650 | _ | 650 | 551 | 6 | 557 |
| Accrued benefits HM Revenue & Customs | 450 | 36 | 486 | 234 | 794 | 1,028 |
| | 662 | 7 | 669 | 653 | _ | 653 |
| Sundry creditors | 393 | - | 393 | 2 | - | 2 |
| | 2,155 | 43 | 2,198 | 1,440 | 800 | 2,240 |

24. Employer related investments

There were no direct Employer related investments during the year or at the year end (2020: nil). The Trustee recognises that indirect investment in the Employer's sponsor group, is possible through holdings in pooled investment vehicles. The Trustee believes that any indirect exposure to shares in the Employer sponsor group were less than 5% of the Scheme assets at any time during the year and at year end.

At the year end the Scheme held an investment asset of £1,993,300k (2020: £2,198,000k) in annuity policies with Phoenix Life, which is part of the same group as the Employers under the Scheme.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

25. Related Party Transactions

Related party transactions and balances comprise:

Key management personnel

Contributions received into the Scheme and any benefits paid in respect of the Trustee Directors who are members of the Scheme have been made in accordance with the Trust Deed and Rules.

Fees and expenses were paid to T McIntosh, the Trustee Director in the amount of £10k (2020: £10k) by the Scheme. There were no Trustee fees or expenses outstanding at the year ended 30 June 2021 (2020:£nil)

The membership status of the Trustee Directors at the year end is as below:

| Trustee Director | 2021 status | 2020 status |
|------------------|-------------|--------------------------------------|
| A Roffey-Jones | pensioner | pensioner |
| C Dennis | non-member | active DC member |
| G Felston | non-member | DC deferred member) |
| K Jones | non-member | non-member |
| S Harris | deferred | active DC member, deferred DB member |
| S Thompson | non-member | non-member |
| T McIntosh | pensioner | pensioner |

Employer and other related parties

The Principal Employers are considered a related parties. All transactions involved with these entities relate to remittance of monthly contributions required under the Rules of the Scheme.

The Scheme holds AVC assets with Phoenix Life £1,029k (2020: £1,042k) and Phoenix Mutual £18k (2020: £16k) which are both part of the same group as the Employers under the Scheme. There was £7k outstanding from Phoenix Life (2020: £nil) and no amount outstanding from Phoenix Mutual at the year ended 30 June 2021 (2020: £nil).

The Principal Employer meets all administrative expenses of the Scheme except for those in note 10.

Annuity policies with Phoenix Life are related party transactions as Phoenix Life is part of the same group as the Employers under the Scheme. Other than those items disclosed elsewhere in the financial statements, there were no related party transactions that require separate disclosure.

26. GMP Equalisation

In October 2018, the High Court determined that benefits provided to members who had contracted out of their pension scheme must be recalculated to reflect the equalisation of state pension ages between May 1990 and April 1997 for both men and women.

The Trustee has reviewed, with their advisers, the implication of this ruling on the Scheme in the context of the rules of the Scheme and the value of any liability. The Trustee has been carrying out preparatory work, including data preparation, which is well progressed. After discussion, the Trustee decided on their preferred approach, (method B, which ensure that members receive the higher of either the male or female benefit for each year), and the Company's consent has been sought to formally adopt this method. The Falcon sub-committee is also reviewing historic transfers into and out of the Scheme and is preparing a proposal for approval by the Trustee. The final costs of GMP Equalisation are yet to be confirmed.

INDEPENDENT AUDITORS' STATEMENT ABOUT CONTRIBUTIONS TO THE TRUSTEE OF PGL PENSION SCHEME

Statement about contributions

Opinion

In our opinion, the contributions payable to the scheme for the scheme year ended 30 June 2021 as reported in PGL Pension Scheme's summary of contributions have, in all material respects, been paid in accordance with the schedule of contributions certified by the scheme actuary on 2 July 2019.

We have examined PGL Pension Scheme's summary of contributions for the scheme year ended 30 June 2021 which is set out on the following page.

Basis for opinion

Our examination involves obtaining evidence sufficient to give reasonable assurance that contributions reported in the summary of contributions have, in all material respects, been paid in accordance with the relevant requirements. This includes an examination, on a test basis, of evidence relevant to the amounts of contributions payable to the scheme under the schedule of contributions, and the timing of those payments.

Responsibilities for the statement about contributions

Responsibilities of the trustee in respect of contributions

As explained more fully in the statement of trustee's responsibilities, the scheme's trustee is responsible for preparing, and from time to time reviewing and if necessary revising, a schedule of contributions and for monitoring whether contributions are made to the scheme by employers in accordance with relevant requirements.

Auditors' responsibilities in respect of the statement about contributions

It is our responsibility to provide a statement about contributions and to report our opinion to you.

Use of this report

This report, including the opinion, has been prepared for and only for the trustee as a body in accordance with section 41 of the Pensions Act 1995 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

PricewaterhouseCoopers LLPChartered Accountants and Statutory Auditors Leeds

Date:

SUMMARY OF CONTRIBUTIONS FOR THE YEAR ENDED 30 JUNE 2021

During the year ended 30 June 2021, the contributions payable to the Scheme were as follows:

| | DB Total 2021 £000 | DC Total 2021 £000 | Total 2021 £000 |
|---|-----------------------------|-----------------------------|-----------------------|
| Total contributions reported in the financial statements | nil | nil | nil |
| As described in more depth in the Trustee's Report on pages 7 and 8, acthere are no contributions required for the DB Section of the Scheme. of benefits on 1 July 2020 and DC contributions ceased The Summary of Contributions was approved by the Trustee and signe | The DC Section | closed to fur | |
| Trustee Director: | | | |
| Trustee Director: | | | |

Date:

ACTUARIAL CERTIFICATE

Certification of schedule of contributions

Name of Scheme: PGL Pension Scheme

Adequacy of rates of contributions

I certify that, in my opinion, the rates of contributions shown in this schedule of contributions are such that the statutory funding objective can be expected to continue to be met for the period for which the schedule is to be in force.

I also certify that any rates of contributions forming part of this schedule which the scheme requires me to determine are not lower than I would have provided for had I had responsibility for preparing or revising the schedule and the statement of funding principles.

Adherence to statement of funding principles

I hereby certify that, in my opinion, this schedule of contributions is consistent with the Statement of Funding Principles dated 2 July 2019.

The certification of the adequacy of the rates of contributions for the purpose of securing that the statutory funding objective can be expected to be met is not a certification of their adequacy for the purpose of securing the scheme's liabilities by the purchase of annuities, if the scheme were to be wound up.

Signature: PAUL CROCKER Date: 2 July 2019

Name: Paul Crocker Qualification Fellow of the Institute and Faculty of

Actuaries

Address: Colmore Gate Name of employer: Aon Hewitt Limited

2 Colmore Row Birmingham B3 2QD